

Board of County Commissioners Eva J. Henry - District #1 Charles "Chaz" Tedesco - District #2 Emma Pinter - District #3 Steve O'Dorisio - District #4 Lynn Baca - District #5

#### STUDY SESSION AGENDA

#### Tuesday October 25, 2022

#### ALL TIMES LISTED ON THIS AGENDA ARE SUBJECT TO CHANGE

#### **STUDY SESSION ITEMS**

12:00 p.m. ATTENDEE(S): Nancy Duncan / Marc Osborne

ITEM: 2023 Adams County Budget Development - Wrap Up

Discussion

12: 45 p.m. ATTENDEE(S): Marc Osborne

ITEM: Third 2022 Budget Amendment

1:15 p.m. – 1:25 p.m. ATTENDEE(S):

ITEM: Break

1:25 p.m. ATTENDEE(S): Jenni Hall

ITEM: Intergovernmental Agreement with Commerce City

**Urban Renewal Authority** 

1:55 p.m. ATTENDEE(S): Alisha Reis

ITEM: Sustainability 2030 Plan Implementation Update

2:25 p.m. ATTENDEE(S): Byron Fanning

ITEM: Arapahoe County TIP Grant Support Request – Colfax

**Underpass at the Highline Canal** 

2:55 p.m. – 3:05 p.m. ATTENDEE(S):

ITEM: Break

3:05 p.m. ATTENDEE(S): Noel Bernal

ITEM: Administrative Item Review / Commissioners

Communication

3:35 p.m. ATTENDEE(S): Heidi Miller

ITEM: Executive Session Pursuant to C.R.S. 24-6-402(4)(b)

and (e) for the Purpose of Receiving Legal Advice and

**Instructing Negotiators Regarding Union** 

4:05 p.m. ATTENDEE(S): Doug Edelstein

ITEM: Executive Session Pursuant to C.R.S. 24-6-402(4)(b)

for Legal Advice Regarding the Treasurer Litigation

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## STUDY SESSION ITEM SUMMARY

**DATE OF STUDY SESSION: October 25, 2022** 

SUBJECT/TITLE: 2023 Adams County Budget Development - Wrap Up Discussion

**OFFICE/DEPARTMENT: Budget** 

**CONTACT: Nancy Duncan** 

FINANCIAL IMPACT: None at this time. Informational only.

SUPPORT/RESOURCES REQUEST: None at this time.

**DIRECTION NEEDED:** Informational only.

## **DISCUSSION POINTS:**

• These Study Sessions will cover: October 25, 2022 – Review of 2023 Adams County Budget

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## STUDY SESSION ITEM SUMMARY

**DATE OF STUDY SESSION: October 25, 2022** 

**SUBJECT/TITLE: Third 2022 Budget Amendment** 

**OFFICE/DEPARTMENT: Budget** 

**CONTACT: Pernell Olson** 

**FINANCIAL IMPACT:** Due to the length of the amendment, please see attached Amendment Summary and Amendment Detail for fiscal impact.

**SUPPORT/RESOURCES REQUEST:** Additional budget will be appropriated during a future Public Hearing.

**DIRECTION NEEDED:** Review requested amendment items with the Board of County Commissioners and answer any questions regarding these items.

## **DISCUSSION POINTS:**

• Attached are the Summary & Detail for requested amendment items.

## **Exhibit A - Amendments**

## Third Amendment to the 2022 Budget Resolution No. TBD For Adoption on November 1, 2022

Study Session: October 25, 2022



#### **Purpose of Resolution:**

A resolution to amend the 2022 Budget. Summary information by Fund and Department is listed below. Additional detailed information is attached for consideration and review.

Fund	Department	Expenditure Amount	Revenue Amount	Use of Fund Balance	FTE
GENERAL FUND	District Attorney	\$ 2,000,000	\$ 2,000,000	\$ -	3.00
	County Manager	-	-	-	=
	Community Safety & Well-being	135,000	135,000	-	-
	Parks, Open Space & Cultural Arts	1,350,000	-	1,350,000	-
	Public Health	(2,152,500)	-	(2,152,500)	(9.00)
	Admin/Org	(7,847,500)	40,814,283	(48,661,783)	18.00
CAPITAL FACILITIES FUND	Capital Facilities	-	(6,000,000)	6,000,000	=
ROAD & BRIDGE FUND	Road & Bridge	15,000,000	-	15,000,000	-
WASTE MANAGEMENT FUND	Waste Management	147,610	147,610	-	-
PUBLIC HEALTH FUND	Public Health	2,152,500	2,152,500	-	30.75
	Total Appropriation	\$10,785,110	\$39,249,393	(\$28,464,283)	42.75

Fund	Expenditure	Revenue	Use of Fund	FTE
Summary	Amount	Amount	Balance	PIE
GENERAL FUND	\$ (6,515,000)	\$ 42,949,283	\$ (49,464,283)	12.00
CAPITAL FACILITIES FUND	-	(6,000,000)	6,000,000	-
ROAD & BRIDGE FUND	15,000,000	ı	15,000,000	-
WASTE MANAGEMENT FUND	147,610	147,610	-	-
PUBLIC HEALTH FUND	2,152,500	2,152,500	-	30.75
Total Appropriation	\$10,785,110	\$39,249,393	(\$28,464,283)	42.75

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## **AMENDMENTS**

#### Third Amendment to the 2022 Budget Resolution No. TBD For Adoption on November 1, 2022 Study Session: October 25, 2022



Department - (Division)	Source of Funding (Carryover, Fund Balance, Grant, Miscellaneous Revenue)	Expenditure Amount	Revenue Amount	Use of Fund Balance	Ongoing (X)	Reason for Amendment	FTE
GENERAL FUND							
District Attorney	Grant				Х	Conversion of 6 grant-funded positions within the DA's office from Project Designated to Regular full-time. Approved in Study Session on 6/14/2022.	
District Attorney	Grant	2,000,000	2,000,000			The District Attorney's office received appropriations of \$2M in federal funding for a Domestic Violence High Risk Team (DVHRT). A portion of this grant (\$396,000) will be used to fund 3 project designated positions for 1 year. (1) DVHRT Coordinator, (1) Sr Deputy District Attorney, (1) Victim Witness Specialist within the Adams County District Attorney's Office . The remaining portion of the grant (\$1,604,000) will be distributed by the Adams County District Attorney's Office to community partners. Approved in Study Session on July 26, 2022.	3.00
County Manager	Fund Balance				Х	Conversion of 1.0 ARPA Administrator position in the Ccounty Manager's Office from Project Designated to Regular full-time.	
Community Safety & Well-being	Grant	100,000	100,000	•		Colorado Department of Local Affairs Grant to provide street outreach for people experiencing homelessness, emergency shelter, and homelessness management information systems data entry. Approved in AIR April 5, 2022.	
Community Safety & Well-being	Grant	35,000	35,000	-		Grant to assist in the startup of the Volunteers in Service to America (VISTA) project.  Approved by Executive Leadership Team on October 7, 2022.	
Parks, Open Space & Cultural Arts	Fund Balance	1,350,000	-	1,350,000		Additional design & engineering costs for amphitheater and final construction. Approved in Study Session on July 19, 2022.	
Public Health	Fund Balance	(1,033,500)	-	(1,033,500)		Move 9.0 FTEs originally setup in the General Fund to the Public Health Fund. 1.0 Environmental Health Division Director, 1.0 Nursing Division Director, 1.0 Epidemiology & Informatics Division Director, 1.0 Community & Behavioral Health Division Director, 1.0 Informatics Project Manager, 1.0 Health Equity & Community Engagement Manager, 1.0 Policy & Public Affairs Manager, 1.0 Executive Assistant. These were approved in the 2nd Amendment to the 2022 Budget. This includes the original Public Health Implementation Director position.	(9.00)
Public Health	Fund Balance	(1,119,000)	-	(1,119,000)		Deappropriate Public Health operating budget in the General Fund and transfer to the Public Health Fund.	
Admin/Org	Fund Balance	2,152,500	-	2,152,500		Interfund transfer of Public Health operating and salary & benefit budget from General Fund to Public Health Fund.	
Various	Fund Balance	-	-	-		New support staff for implementation of the Public Health Department in the General Fund. Accountant II 1.0, Accounting Supervisor 1.0, Fiscal Grants Analyst II 1.0, Grants Compliance Analyst II 1.0, Building Maintenance Techs 2.00, HVAC Technician 1.0, Land & Asset Projects Coordinator 1.0, Real Estate Technician 1.0, Facilities Operations Supervisor 1.0, Air Quality Policy & Program Specialist 1.0, Land Use Specialist/Coordinator 1.0, IT Operations Manager 1.0, Senior Infrastructure Administrator 1.0, Desktop and Network Systems Analyst 1.0, Senior Security and Network Administrator 1.0, IT Service Desk Analyst 1.0, and Senior Systems Administrator 1.0. Approved in Study on 7/12/2022.	18.00
Admin/Org	Fund Balance	(10,000,000)		(10,000,000)		Deappropriate \$10,000,000 of the \$15,000,000 of the interfund transfer originally budgeted to go to the Capital Facilities Fund from the General Fund. Sales Taxes are coming in higher than expected and Capital Facilities Fund will not need the full appropriation from the General Fund.	
Admin/Org	Grant	-	40,814,283	(40,814,283)		Appropriation of ARPA revenue dollars to be spent by December 2024. This had previously been held in deferred revenue.	
TOTAL GENERAL FUND		\$ (6,515,000)	\$ 42,949,283	\$ (49,464,283)			12.00

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Fund belance	CAPITAL FACILITIES FUND							
Select is revenue as "SALOUND BY SALOUND BY	Capital Facilities	Fund Balance	\$ -	\$ (10,000,000	) \$ 10,000,000		the Capital Facilities Fund from the General Fund. Sales Taxes are coming in higher than expected and the Capital Facilities Fund will not need the full appropriation from the	
NAME BRIDGE FUND  Total & Bridge  Fund Bislance  \$ 15,000,000 \$ \$ \$ 15,000,000  These funds cover anticipated courts through the end of the year, and appropriate budget for cover existing contracts.  ORA  WASTE MANAGEMENT FUND  **S 147,610 \$ 167,600,000  **S 147,610 \$  **Grant from Front Range Waste Diversion Enterprise Board to fund country's Waste Diversi	Capital Facilities	Sales Tax Revenue	-	\$4,000,000	(\$4,000,000	))	- · · · · · · · · · · · · · · · · · · ·	
load & Bridge Find Salance \$ 15,000,000 \$ . \$ 15,000 \$ . \$	TOTAL CAPITAL FACILITIES FUND		\$ -	\$ (6,000,000)	\$ 6,000,000			0.00
Social Services   Fund Balance   S 15,000,000   S   S 15,000,000   These funds cover anticipated coxes through the end of the year, and appropriate budget   Document	ROAD & BRIDGE FUND							
Waste Management  Grant  S 147,610  S 147,61	Road & Bridge	Fund Balance	\$ 15,000,00	5 \$ -	\$ 15,000,000	)	These funds cover anticipated costs through the end of the year, and appropriate budget	
Waste Management Grant S 147,610 S 147,610 S 147,610 S 147,610 S 147,610 S 147,610 S 167,610 S 1	TOTAL ROAD & BRIDGE FUND		\$ 15,000,000	\$ -	\$ 15,000,000			0.00
Value of Market Name (Value of Salance	WASTE MANAGEMENT FUND		ī		•	1		
PUBLIC HEALTH FUND  Public Health Interfund Transfer \$ . \$ 2,152,500 \$ (2,152,500) X Interfund Transfer from General Fund to Public Health Fund for operations and salary & benefits budget.  Move 30,71Es originally setup in the General Fund to the Public Health Fund. 1.0 Evidentinology & Informatics Division Director, 1.0 Nursing Division Director, 1.0 Epidemiology & Informatics Division Director, 1.0 Community Repagement Manager, 1.0 Executive Assistant. These were approved in the 2nd Amendment to the 2022 Bedget. This includes the original Pin Implementation Director position. This is an interfund Transfer from the General Fund.  Allocation of the 2022 Bedget. This includes the original Pin Implementation Director position. This is an interfund Transfer from the General Fund.  Allocation of the poerating budget previously in the Central Fund.  Fund Balance 1,119,000 -	Waste Management	Grant	\$ 147,61	\$ 147,610	\$ -			
Interfund Transfer \$ - \$ 2,152,500 \$ (2,152,500) \$ Interfund Transfer From General Fund to Public Health Fund for operations and salary & benefits budget.  Move 90 FTEs originally setup in the General Fund to the Public Health Fund. 1.0 Environmental Health Division Director, 1.0 Nursing Division Director, 1.	TOTAL WASTE MANAGEMENT FUND		\$ 147,610	\$ 147,610	\$ -			0.00
Interfund Transfer \$ - \$ 2,152,500 \$ (2,152,500) \$ Interfund Transfer From General Fund to Public Health Fund for operations and salary & benefits budget.  Move 90 FTEs originally setup in the General Fund to the Public Health Fund. 1.0 Environmental Health Division Director, 1.0 Nursing Division Director, 1.	PUBLIC HEALTH FUND							
Move 9.0 FTEs originally setup in the General Fund to the Public Health Fund. 1.0 Environmental Health Division Director, 1.0 Nursing Division Director, 1.0 plademiology & Informatics Project Manager, 1.0 Health Equity & Community & Environmental Health Division Director, 1.0 Nursing Division Director, 1.0 Policy & Public Affeis Manager, 1.0 Executive Assistant. These were approved in the 2nd Amendment to the 2022 Budget. This includes the original PH Implementation Director position. This is an interfund transfer from the General Fund.  Allocation of the operating budget previously in the General Fund for Public Health into the Public Health Fund.  Fund Balance  1,119,000  - 1,119,000  Allocation of the operating budget previously in the General Fund for Public Health into the Public Health Fund.  X 1,0 Nurse Practitioner, 1.0 Registered Nurse, 1.0 Medical Assistant, 1.0 Clinical Support Staff. Approved in Study Session on 9/20/2022.  New FTEs for implementation of Public Health Department in relation and Public Public Health Engency Preparedness and Response Supervisor 1.0, Community Health Promotion Program Manager 1.0, Lead Department Reception and Business Support 1.0, Public Health Engency Preparedness and Response Supervisor 1.0, Community Health Promotion Program Manager 1.0, Lead Department Reception and Public Coordinator 1.0, Public Health Systems Coordinator 1.0, Public Health Systems Coordinator 1.0, Dublic Coordinator 1.0, Communical Biles Pose Supervisor 1.0, Nutrition and Family Health Division Director 1.0, McKlan Can Subject Projects Coordinator 1.0, Communication Coordinator 1.0, Communication Coordinator 1.0, Communication Coordinator 1.0, Communication Coordinator 1.0, Coordinator 1.0, Communication Coordinator 1.0, Coordinator 1.0, Coordinator 1.0, Coordinator Coordinator 1.0, Coordinator Coordinator 1.0, Coordinator Coordin	Public Health	Interfund Transfer	\$ -	\$ 2,152,500	\$ (2,152,500	)) X	· · · · · · · · · · · · · · · · · · ·	
the Public Health Fund.  New positions for implementation of Public Health department in relation to Monkeypox: 1,0 Nurse Practitioner, 1.0 Registered Nurse, 1.0 Medical Assistant, 1.0 Clinical Support 5 taff. Approved in Study Session on 9/20/2022.  New FTEs for implementation of Public Health Department. Deputy Director 1.0, Medical Officer 0.75, Operations and Accreditation Manager 1.0, Lead Department Reception and Business Support 1.0, Public Health Emergency Preparedness and Response Supervisor 1.0, Community Health Promotion Program Manager 1.0, Mental Health Promotion and Policy Coordinator 1.0, Metal Health Promotion and Policy Coordinator 1.0, URL CARC and Special Projects 1.0, Nursing Operations Supervisor 1.0, Consumer Protection Program Manager 1.0, Nursing Operations Supervisor 1.0, Administrative Coordinator - Grants and Budget 1.0, Administrative Coordinator - Grants and Budget 1.0, Administrative Coordinator - Medical Biller 1.0, and Sexual 1.	Public Health	Fund Balance	\$ 1,033,50	-	1,033,500	x	Environmental Health Division Director, 1.0 Nursing Division Director, 1.0 Epidemiology & Informatics Division Director, 1.0 Community & Behavioral Health Division Director, 1.0 Informatics Project Manager, 1.0 Health Equity & Community Engagement Manager, 1.0 Policy & Public Affairs Manager, 1.0 Executive Assistant. These were approved in the 2nd Amendment to the 2022 Budget. This includes the original PH Implementation Director	9.00
New positions for implementation of Public Health department in relation to Monkeypox:  1.0 Nurse Practitioner, 1.0 Registered Nurse, 1.0 Medical Assistant, 1.0 Clinical Support  5.10 Nurse Practitioner, 1.0 Registered Nurse, 1.0 Medical Assistant, 1.0 Clinical Support  5.10 Nurse Practitioner, 1.0 Registered Nurse, 1.0 Medical Assistant, 1.0 Clinical Support  6.10 New FTEs for implementation of Public Health Department. Deputy Director 1.0, Medical Officer 0.75, Operations and Accreditation Manager 1.0, Lead Department Reception and Business Support 1.0, Public Health Emergency Prepareness and Response Supervisor  1.0, Community Health Promotion Program Manager 1.0, Mental Health Promotion and Policy Coordinator 1.0, Mental Health Promotion and Policy Coordinator 1.0, Mental Health Systems Coordinator 1.0, Public Health Performance Management Coordinator 1.0, Communicable Disease Epidemiologist 1.0, Nursing on and Family Health Division Director 1.0, Will CLARC and Special Projects Coordinator 1.0, Consumer Protection Program Manager 1.0, Nursing Operations Supervisor 1.0, Administrative Coordinator - Medical Records 1.0, Medical Biller 1.0, and Sexual Health and Harm Reduction Nurse Manager 1.0. These were approved in Study Session on 7/12/2022.	Public Health	Fund Balance	1,119,00	0 -	1,119,000	)		
Officer 0.75, Operations and Accreditation Manager 1.0, Lead Department Reception and Business Support 1.0, Public Health Emergency Preparedness and Response Supervisor 1.0, Community Health Promotion Program Manager 1.0, Mental Health Promotion and Policy Coordinator 1.0, Maternal, Child, and Family Health Systems Coordinator 1.0, Public Health Performance Management Coordinator 1.0, Communicable Disease Epidemiologist 1.0, Nutrition and Family Health Division Director 1.0, WIC LARC and Special Projects Coordinator 1.0, Consumer Protection Program Manager 1.0, Nursing Operations Supervisor 1.0, Administrative Coordinator - Grants and Budget 1.0, Administrative Coordinator - Medical Records 1.0, Medical Biller 1.0, and Sexual Health and Harm Reduction Nurse Manager 1.0. These were approved in Study Session on 7/12/2022.	Public Health	Fund Balance				. х	New positions for implementation of Public Health department in relation to Monkeypox: 1.0 Nurse Practitioner, 1.0 Registered Nurse, 1.0 Medical Assistant, 1.0 Clinical Support	4.00
TOTALS PUBLIC HEALTH FUND \$ 2,152,500 \$ 2,152,500 \$ -	Admin/Org	Fund Balance		-			Officer 0.75, Operations and Accreditation Manager 1.0, Lead Department Reception and Business Support 1.0, Public Health Emergency Preparedness and Response Supervisor 1.0, Community Health Promotion Program Manager 1.0, Mental Health Promotion and Policy Coordinator 1.0, Maternal, Child, and Family Health Systems Coordinator 1.0, Public Health Performance Management Coordinator 1.0, Communicable Disease Epidemiologist 1.0, Nutrition and Family Health Division Director 1.0, WIC LARC and Special Projects Coordinator 1.0, Consumer Protection Program Manager 1.0, Nursing Operations Supervisor 1.0, Administrative Coordinator - Grants and Budget 1.0, Administrative Coordinator - Medical Records 1.0, Medical Biller 1.0, and Sexual Health and Harm	
TOTALS PUBLIC HEALTH FUND \$ 2,152,500 \$ 2,152,500 \$ - 30.70								
	TOTALS PUBLIC HEALTH FUND		\$ 2,152,500	\$ 2,152,500	\$ -			30.75

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### STUDY SESSION ITEM SUMMARY

**DATE OF STUDY SESSION: October 25, 2022** 

SUBJECT/TITLE: Intergovernmental Agreement with Commerce City Regarding Cost Sharing for Urban Renewal Study

**OFFICE/DEPARTMENT: Community & Economic Development** 

**CONTACT: Jenni Hall** 

**FINANCIAL IMPACT:** Financial request not available until bids are received on 10/20 - estimated at apx. \$50,000

SUPPORT/RESOURCES REQUEST: Requesting cost share amount from General Fund - account to be determined by County Manager's Office

**DIRECTION NEEDED:** Direction to move forward with proposed IGA terms as presented for cost sharing of consultant services

### **DISCUSSION POINTS:**

Adams County has a substantial number of properties in the unincorporated areas near the RTD commuter rail station near 72nd Avenue and Colorado Boulevard in Commerce City. In an effort to better facilitate vision-aligned development and redevelopment projects and activities, Commerce City staff approached Adams County staff about engaging earlier in the urban renewal designation process. In exchange for sharing in the initial consultant costs of a blight study, taxing entity revenue impact reports, and an urban renewal plan, County staff will provide input on the boundaries for the blight study, participate in review of the consultant's deliverables, and engage in the urban renewal plan development. Proposals and bid packages are due on 10/20 and will be known at the time of study session discussion.

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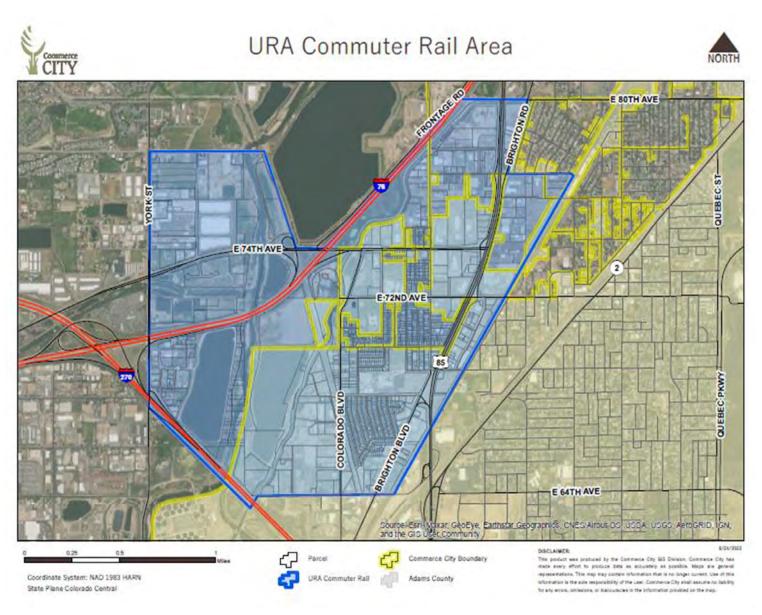
Intergovernmental Agreement with Commerce City Regarding Cost Sharing of Urban Renewal Area Study & Plan for the 72<sup>nd</sup> Avenue & Colorado Station Area

Presentation by Adams County Standing Urban Renewal Review Committee (SURRC)

October 25, 2022

## 72<sup>nd</sup> Avenue & Colorado Station Area

Final boundaries to be set in Urban Renewal Plan



## Timeframe:

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08.26.22 – Request for Proposals Issued
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10.20.22 – Proposals Due

10.24.22 – Interviews Conducted (week of)

## 10.25.22 - BoCC Study Session

11.03.22 – End of 2-week Review Period

11.04.22 – Consultant Selection

11.07.22 - Commerce City Considers Contract for Approval

## 11.15.22 – BoCC Agenda Item – IGA

## 6-Month Scope of Work Includes:

- Blight Study
- Taxing Entity Impact Statements
- Urban Renewal Plan

## **Consultant Tasks:**

- Prepare and maintain detailed project timeline
- Lead public hearing and study session presentations
- Meetings with staff
- Conduct stakeholder meetings and public outreach
- Conduct technical analysis
- Prepare and refine documentation
- Assist staff and representatives with taxing entity negotiations
- Document preparation

## URA Formation Process per C.R.S. 31-25-107

## 1) Blight Conditions Study

Property conditions assessment to document if sufficient blight factors exist for the proposed geographic area

## 2) Taxing Entity Impact Statement/Reports

Outlines the anticipated revenue impacts of the proposed Urban Renewal Plan on each taxing entity

## 3) **Negotiations with Taxing Entities**

TIF negotiations with taxing entities to determine the amount of property tax increment revenue sharing that will occur

## 4) Urban Renewal Plan

Addresses elimination and prevention of blight, cooperation plan to achieve the best use of land to deliver a quality environment, outline for urban renewal projects and activities, enforcement of state and local laws, implementation tools, and associated activities

## Blight Conditions per C.R.S. 31-25-103(2)

- 1. Slum, deteriorated, or deteriorating structures;
- 2. Predominance of defective or inadequate street layout;
- 3. Faulty lot layout in relation to size, adequacy, accessibility, or usefulness;
- 4. Unsanitary or unsafe conditions;
- 5. Deterioration of site or other improvements;
- 6. Unusual topography or inadequate public improvements or utilities;
- 7. Defective or unusual conditions of title rendering the title non-marketable;
- 8. Existence of conditions that endanger life or property by fire or other causes;
- 9. Buildings that are unsafe or unhealthy for persons to live or work in because of building code violations, dilapidation, deterioration, defective design, physical construction, or faulty or inadequate facililties;
- 10. Environmental contamination of buildings or property; and
- 11. Existence of health, safety, or welfare factors requiring high levels of municipal services or substantial physical underutilization or vacancy of sites, buildings, or other improvements.

<u>Reminder:</u> Only 4 of 11 blight conditions must be present (5 in cases where eminent domain is used)

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## County Benefits of IGA to Cost Share:

- Opportunity to include blighted properties in unincorporated areas
- Active role in developing the Urban Renewal Plan
- Greater leverage in negotiations of revenue sharing agreements
- Stronger ability to influence and catalyze redevelopment activity



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### STUDY SESSION ITEM SUMMARY

**DATE OF STUDY SESSION: October 25, 2022** 

SUBJECT/TITLE: Sustainability 2030 Plan Implementation Update

**OFFICE/DEPARTMENT: County Manager's Office** 

**CONTACT:** Alisha Reis

FINANCIAL IMPACT: None

SUPPORT/RESOURCES REQUEST: None at this time

**DIRECTION NEEDED:** Information only

## **DISCUSSION POINTS:**

- The Board of County Commissioners adopted the updated Sustainability 2030 Plan in December 2021.
- The contract with consultants, Brendle Group, included two renewal years to assist County staff in launching the work of the plan.
- The team, including Brendle Group consultant Sarah Kaye, Deputy County Manager Alisha Reis and Deputy Director of Fleet & Facilities Management Jeff Bowman, will update the Board on the 2021 work, as well as an overview of the work anticipated for 2022.

# Sustainability # 2030 Plan Implementation Update

BOCC October 25, 2022

# Sustainable Adams County 2030 Process

Year 1

Update
Sustainability
Plan

Year 2

Round 1
Implementation
Support

Support

Support



## Sustainability Plan At a Glance

90 action-oriented strategies

Organized into 8 plan topics

Measuring impact across **55 metrics** 





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WATER

3

SUSTAINABLE INFRASTRUCTURE

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# Year in Review

# Year 2: Implementation Support Round 1







- Low waste event, facility rental, and vendor guidelines
- Sustainable procurement guidelines
- Organizational sustainability

# Sustainable Design Guidelines

## **Strategies**

- ✓ **Strategy 1.2** Develop sustainable, resilient, and health focused design and operations guidelines
- ✓ **Strategy 4.7** Establish construction and demolition waste management policies for county facilities and projects

## **Targets**

- ☐ Sustainable technologies in new facilities
- ☐ Energy Use Intensity
- ☐ Facilities with on-site solar
- ☐ Construction and demolition diversion rate
- ☐ County waste diversion rate
- ☐ Indoor and outdoor water use of facilities

# Sustainable Design Guidelines



Guidance from schematic to construction



Reviewed 219 strategies from 6 rating systems



Specific, impactful criteria



Identified 46 criteria across 7 plan topic areas



Project-specific flexibility



Sustainable Design

## Next Steps:

- 1. Finish County staff review
- 2. Finalize plan document

Guidelines

- 3. Develop project tracking matrix
- 4. Roll out criteria to project managers



Focus Area: This describes the area of influence for the following criteria and aligns with the Adams County Sustainability Plan

Air quality is a significant priority for Adams County due to its impact on public health. Adams County is in an EPA eight-hour ozone non-attainment area because the region has not met the standards set to reduce air pollution. The design criteria in this section are intended to create and maintain healthy indoor air Criteria: This describes the specific health and wellbeing of building occupants.

AQ-1 Construction Pollution Management

Criteria: This describes the specific way the county will promote sustainability. This name aligns with the tracking matrix.

Actions: These are the specific

ways the criteria will be

implemented

Implement construction pollution management measures during construction to protect duct work, sensitive materials, finishes, and any occupied areas of the buildings from particulate matter and other contaminants.

#### Recommended

- All newly installed ducts are sealed and protected from possible contaminat to installing registers, grills, and diffusers.
- A separate area is designated to store and protect absorptive materials, incleding panels, fabric wall coverings, insulation, upholstery and furnishings.
- All active areas of work are isolated from other spaces by sealed doorways
   barriers
- Saws and other tools use dust guards or collectors to capture generated dust.
- Negatively pressurize the construction area if in an occupied building and ensure any conditioned air is directly exhausted.

#### Optional

None

#### Relevant Guidelines:

- WELL: Construction Pollution Management
- WBDG: Enhance Indoor Environmental Quality (IEQ) Use Safer Materials Low-Emitting (7)
- WBDG: Enhance Indoor Environmental Quality (IEQ) Provide Ventilation A

Relevant Guidelines: The sustainability guidelines used to develop the criteria and actions.

## Water Audits

## **Strategies**

- ✓ Strategy 8.1 Analyze water use annually
- ✓ Strategy 8.7 Conduct on-site water assessments

## **Targets**

- ☐ Indoor water use
- ☐ Outdoor water use
- ☐ % of water supply that is non-potable

## Water Audits



**Building Information** 



**Utility and Cost Analysis** 



Water End Use Breakout



Recommendations



Completed 6 water audits.



Audited **547**,**000 SF** of building space.



Identified 529,000 gallons of potential water savings.



4 of 6 buildings and 2 of 5\* outdoor areas are estimated to be efficient.



## Water Audits

## **Key Takeaways:**

- Most buildings are efficient!
- Lots of opportunity for outdoor efficiency and projects.

## **Next Steps:**

- Prioritize and implement identified projects.
- Brendle Group support with implementation and benchmarking.
- Audit the County jail.



## Human Services Center Water Audit Report

11860 Pecos St, Westminster, CO 80601

This audit was performed on July 6, 2022 by Brendle Group. Analysis and calculations were performed using the CII Water Assessment Tool. Version 1.6.

## **BUILDING INFORMATION & PAST EFFORTS**



The Human Services Center is a 315,000 sq. ft. facility that was recently remolded in 2018 and 2019. The facility is open 5 days a week from 7:00 – 5:30AM. While evolving work from home policies have impacted the number of employees on site in each day, the space can house approximately 800 employees. During the time of this report, it was estimated that roughly 500 employees work on site. The facility sees 900 visitors a week.

Potable water and wastewater for the property is provided by City of Westminster Water. The landscape is watered by a separate meter managed by a third-party property management association. As a result, Adam's County does not have control over the irrigation or landscape decisions for the property. Due to the 2018/2019 renovation almost all the fixtures on site are water efficient. Indoors, potable water is used in bathrooms located on each of the three floors, kitchenettes on each of the three floors, the 3<sup>rd</sup> floor café with commercial kitchen, weight room, and commercial kitchen to prepare meals for Adams County schools. Five evaporative cooling units and a cooling tower are onsite and provide cooling for the building. There is no reuse water consumed on site.

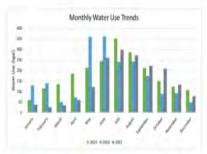
Adams County was interested in this water audit to learn about opportunities to reduce water consumption across the site to understand baseline conditions and set relevant water savings goals for the property.

### **UTILITY ANALYSIS**

Average Annual Water Consumption (2019 - 2021): 1,977 kgal/year

Average Annual Water and Wastewater Costs (2019 - 2021): \$42,519/year

The graph on the right shows the potable water consumption at the Human Service Center. Because there is no irrigation onsite, the increase in summertime use is assumed to be solely from cooling. Potential impacts from less employees being on site due to COVID-19 can also be seen in this graph. Comparing 2019 winter months to 2020/2021 winter months, water use drops as



much as 70% per month, with an average decrease of 40% in 2020 and 48% in 2021. As employees return to work these trends may change.

The Human Service's water and wastewater utility is The City of Westminster Water. The building is serviced by a 3-inch meter. Monthly water rates for indoor water include a base meter service charge, a charge based on water consumption, a

# Low Waste Meeting and Event Guidelines

## **Strategies**

- ✓ Strategy 4.4 Develop low-waste event and meeting guidelines
- ✓ Strategy 6.1 Establish procurement requirements for event vendors and develop incentives to meet requirements
- ✓ **Strategy 6.2** Develop zero waste guidelines for County events and facility rentals

## **Targets**

- ☐ County waste diversion rate
- ☐ Waste diversion rate at county-led events

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## I ow-Waste Meeting Guidelines

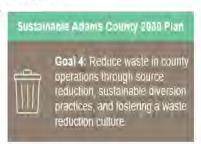
- Three-page easy to follow "checklist"
- Use for any internal or public meeting
- Activate by reviewing, sharing, encouraging use



## Zero-Waste Meeting and Event ADAMS COUNTY Guidelines

## Why is Adams County talking about zero waste?

The Adams County Sustainability Plan established a goal to reduce waste generated by the County. Zero Waste is an ethical, economical, efficient, and visionary way to guide employees in changing practices to reduce, re-use and/or recycle discarded materials. Reducing waste can lower meeting and waste management costs, while conserving natural resources. In addition, diverting waste through recycling of paper, cardboard, plastic, tins and cans, and composting of food waste avoids the emission of greenhouse gases produced as waste breaks down slowly in landfill



## Guidelines for All County-led Meetings and Events

The following principles can be universally applied to any County meeting or event, no matter how big or small!

#### Go Virtual



Virtual meetings reduce waste and transportation emissions.

Consider whether you can accomplish your objectives through a virtual meeting.

#### Minimize Your Materials



- Encourage participants to bring electronic agendas and materials and plan to share agenda/event materials on a screen or write on a white board.
- If printing is necessary, use double sided printing, and try to print as few copies as possible.

#### Set Your Intentions



- Ensure that co-hosts and partners are aware of Zero-waste goals and share these guidelines
- For small meetings, consider inviting participants to bring their own food and drink in reusable
- Remind participants at the beginning of the event about the County's waste goals and let them know how they can participate.
- You could direct meeting attendees to the Government Center's water bottle filling stations to refill their reusable bottles or encourage participants to grab a mug from the kitchen for hot beverages.

#### **End Your Meeting Strong**



- After the meeting/event, invite guests to take home any leftovers and find a home for any remaining food and drink. For example, consider taking food to employee break rooms or public areas, or even donating packaged goods to a local food pantry.
- Return or save any unused disposable silverware for future use.
- Check recycling bin for contamination.
- If your meeting takes place at the Government Center, check your compost container for contamination and contact the Green Team to place food waste in the compost machine.

# Low-Waste **Event** and Vendor Guidelines

- Four-page check list for event planners / facility renters
- Supplemental check-list/guidelines for vendors
- Use for major County events or facility rentals
- Start using now for County Fair 2023!
- Request, then incentivize, then require

## Recycling Do's and Don'ts

## **RECYCLABLE MATERIALS**

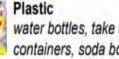


Paper

newspaper, envelopes, brochures, magazines



water bottles, take out containers, soda bottles





Aluminum/Metal

beverage cans, food cans, scrap metal



## Glass

beverage containers, glass food jars



Cardboard poster board, cartons, cardboard boxes



## NON-RECYCLABLE MATERIALS



**Aluminum Foil** 



Stickers/ Address Labels



Food Waste\*



Styrofoam



**Napkins** 



Tissue



**Plastic Bags** 



**Paper Towels** 

\*If composting services are available, check the composting guidelines to see if these and other materials can be composted.

## Sustainable Procurement Guidelines

## **Strategies**

✓ Strategy 4.2 Develop countywide sustainable procurement policies and provide employee training

## **Targets**

- ☐ Energy Use Intensity
- ☐ Indoor and outdoor water use
- ☐ County waste diversion rate
- ☐ Light-duty fleet converted to electric

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• • {{section number}}.{{item.number}}

## I ow-Waste Procurement Guidelines

- One page of purchasing best practices
- Two pages of product recommendations
- Review and circulate
- Individual departmental responsibility

## Specific Product Recommendations and Third-Party Certifications

County staff are encouraged to specify minimum standards and/or independent, third-party certifications when creating scopes of work for the following goods and services:

#### Paper



Comply with EPA guidelines for post-consumer recycled content of paper products.



### **Food Service** Items



- A. Biodegradable Products Institute certified compostable products (when commercial composting is available)
  - The only third-party verification that certifies products will break down during commercial composting



#### B. USDA BioPreferred Program

- Biobased products derived from raw materials such as plants and other renewable agricultural, marine and forestry materials.
- C. Items accepted by recycling vendors and local programs.



## Electronic **Equipment & Appliances**





#### A. ENERGY STAR

Joint program of the US Department of Energy and US Environmental Protection Agency certifying energy efficient products such as light fixtures, appliances and office



#### B. Electronic Products Environmental Assessment Tool (EPEAT)

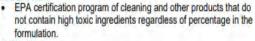
- Certification of green electronic equipment such as computers, monitors and laptops.
- Require Bronze certification at minimum for new electronic equipment purchases.



 EPA certification for water-efficient products that perform as well or better than less efficient counterparts and are 20% more efficient than average products.



#### A. Safer Choice





#### Chemicals B. Green Seal



- · Global nonprofit certifying products that meet climate, water, health and waste standards.
- Certification categories include cleaning products, paints, food service items, sanitary paper products and services such as commercial cleaning services.



- Certification for products that impact indoor air quality including flooring, paints, furniture and cleaning products.
- D. No persistent bio accumulative toxins (PBTs), carcinogens, chlorofluorocarbons (CFCs), toxins to aquatic life, chlorine, volatile organic compounds (VOCs), lead, mercury, cadmium





## Organizational Sustainability



Re-established the Sustainability Committee



Hosted 7 Sustainability Committee meetings



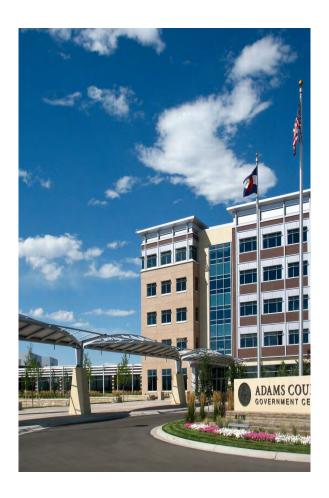
Shared best practices, opportunities, and learnings



Developed templates for tracking and reporting implementation progress



Conducted organizational sustainability opportunities analysis



**33** 17

# Organizational Sustainability Tracking Tool

- Measures implementation progress strategy and goal
- Measures implementation impact by target
- Quarterly update of implementation progress to be led by strategy leads
- Annual update of target progress to be led by target leads

Goal		Status	Ong	going
Energy Goal 1: Incorporate energy efficiency and new energy technologies and building practices in new facilities and retrofit eligible existing facilities.	83%	Exceeding Expectations	100%	On Tr
Energy Goal 2: Increase use and procurement of renewable energy for county facilities	0%	Not on track		
Energy Goal 3: Expand, create, and advocate for equitable clean energy opportunities for all community members to reduce our carbon footprint.	18%	Almost on track	100%	On Tr
Waste Goal 4: Reduce waste in county operations through source reduction, sustainable diversion practices, and fostering a waste reduction culture.	47%	Exceeding Expectations	45%	On Tre
Waste Goal 5: Ensure that all Adams County residents in unincorporated areas have access to recycling.	33%	Exceeding Expectations	100%	On Tre
Waste Goal 6: Achieve 30% waste diversion at county-led events	50%	Exceeding Expectations		
Waste Goal 7: Expand waste diversion and reduction practices in all new developments during construction.	0%	Not on track	0%	Not o
Water Goal B: Improve water use efficiency in county facilities and parks and promote the use of non-potable water supplies where available and feasible, including in public works operations.	32%	Exceeding Expectations	42%	On Tra
Water Goal 9: Promote water use efficiency for new and redeveloped residential and commercial properties in unincorporated Adams County.	0%	Not on track	0%	Not o
Land Goal 10: Acquire and conserve land that sustains the level of service of parks and open spaces for economic, social, and environmental benefits.	25%	On Track	50%	On Tra
Sustainable Infrastructure Goal 11: Use sustainable infrastructure in Public Works projects to maximize economic, environmental, and social durability and minimize economic impacts from natural hazards.	45%	Exceeding Expectations	18%	On Tra
Transportation Goal 12: Decrease county fleet emissions through vehicle and operational efficiency and fuel switching.	45%	Exceeding Expectations	58%	On Tra

Units ▼	Date Updated 🔻	Progress Toward Target
kWh/ft2		On Track
therms/ft2		On Track
Number of facilities with energy efficiency retrofits		Tracking Only
Number of sustainable technologies in new facilities		Tracking Only
Percent renewable energy		Not on track
Number of facilities with on-site solar		Not on track
Number of solar co-ops created		On Track
Number of C-PACE Projects		Not on track
Number of participants in Weatherization programs		Not on track
Number of participants in Minor Home Repair Program		Not on track
Number of solar permits issued		Not on track

## • • {{sections number}}.{{item.number}}

# Organizational Sustainability Reporting Template

- At a glance document to summarize Sustainable Adams County 2030 Plan impact
- Customizable text to explain key implementation activities, target trends, and opportunities
- Annual update to be led by communications

# SUSTAINABLE ADAMS COUNTY 2030 PLAN

## ANNUAL REPORT 2022

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DECREASE Energy Use Intensity by 15% OVER BASELINE	<b>Ø</b>	20 C-PACE PROJECTS	4
50% RENEWABLE ENERGY supply	Δ	MAINTAIN or increase participation in WEATHERIZATION PROGRAMS	Δ
5 FACILITIES with ON-SITE SOLAR	<u> </u>	MAINTAIN or increase participation in MINOR HOME REPAIR PROGRAM	Δ
Create 1 SOLAR CO-OP	<b>Ø</b>	Issue 200 or more SOLAR PERMITS annually	4

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# Organizational Sustainability Opportunity Analysis

- Hiring process
- Employee onboarding
- Procurement training
- Cultivating top-down support
- Building Team Adams
- General learning opportunities



{{section.number}}.{{item.number}}

# Look Ahead

## Implementation Round 2



Community Water Baseline



County-wide EV Support



Implement New Water Conservation Measures



Grow Community Partner Networks



Anti-Idling Policy Support



Sustainability Education

22



Organizational Support

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	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct
Task 1.0 Organizational Support		100										
1.1: Project management												
1.2: Sustainability Committee Meetings												
1.3: Work Plan Development												
1.4: Implementation data collection												
1.5: Annual report development												
Task 2.0 Community Water Baseline												
2.1: Project management	J						0					
2.3: Stakeholder worksesssion												
2.4: Data collection												
2.5: Report development												
Task 3.0 Countywide EV Support									1			
3.1: Project management												
3.2: Staff work sessions												
3.3: Data Collection												
3.4: EV Roadmap Document Development												
3.5: Implementation Support												
Task 4.0 Sustainability Education Program												
4.1: Project management												
4.2:Content development and recording												
Task 5.0 Healthy and Resilient Neighborhoods									~		1	
5.1: Project management												
5.2: Work sessions												
5.3: On call technical support												
Task 6.0 Implement new water conservation measures												
6.1: Project management												
6.2: Support development of program design												
6.3: Funding application review												
6.4: Data analysis												
Task 7.0 Anti-idling policy support												
7.1: Project management												
7.2: Data Analysis												
7.3: Best Practice Research				T								
7.4: Memo Development												
7.5: Development and Delivery of Educational Materials												

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## Sustainability Committee Restructure



## **Quarterly meetings**

In person, 90 minutes
Focused on tracking and reporting
Kicking off in January



## **Strategy activation meetings**

**Public Works** 

Fleet and Facilities

Community Economic Development

## Wrap Up and Next Steps

1

Get **BOCC approval** for contract extension

2

Identify **points of contact** for each task

3

Set up **external kick off meetings** by task

4

Pick back up with sustainability committee in January

{{section.number}}.{{item.number}}

Questions/Comments

{{section.number}}. {{item.number}}



### STUDY SESSION ITEM SUMMARY

**DATE OF STUDY SESSION: October 25, 2022** 

SUBJECT/TITLE: TIP Grant Support Request from Arapahoe County for Colfax underpass at the

**Highline Canal** 

**OFFICE/DEPARTMENT: Parks, Open Space & Cultural Arts** 

**CONTACT:** Byron Fanning

**FINANCIAL IMPACT:** \$733,333 in 2024

SUPPORT/RESOURCES REQUEST: Request to sign the support form.

**DIRECTION NEEDED:** Does the Board support staff signing the support form for this

project

### **DISCUSSION POINTS:**

This study session is to request BOCC support for a Transportation Improvement Project being led by Arapahoe County.

- Total Project is \$11,000,000 in partnership with the City of Aurora and Arapahoe County.
- Adams County's portion would come out of the 2023 budget in the form of a grant request from our Open Space Grant program
- This project is completely in Aurora with the southern approach in Arapahoe County and the northern approach in Adams
- This is a much-needed connection for this regional trail
- Staff strongly supports this project given the location and partnerships with other agencies involved