

2019

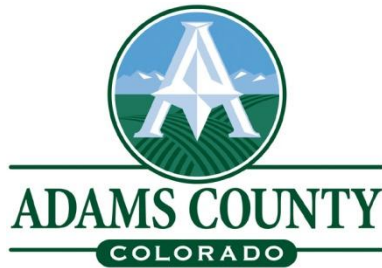
ADAMS COUNTY PROPOSED BUDGET



ADAMS COUNTY
PETE MIRELEZ
HUMAN SERVICES CENTER



ADAMS COUNTY
COLORADO



2019 Proposed Budget For the Fiscal Year Beginning January 1, 2019

Board of County Commissioners

Eva J. Henry, District 1
Charles "Chaz" Tedesco, District 2
Erik Hansen, District 3
Steve O'Dorisio, District 4
Mary Hodge, District 5 (Chair)

County Manager

Raymond H. Gonzales

Deputy County Managers

Alisha Reis – Administrative Services
Bryan Ostler – Community Services
Patti Duncan – People & Culture

Budget Office

Nancy Duncan – Budget Director
Pernell Olson – Senior Budget Analyst
Raylene Taylor – Senior Budget Analyst
Stacie Snider – Budget Analyst II

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October 9, 2018

To The Board of County Commissioners:

As a newly appointed County Manager, it is my privilege to serve and engage a talented and diverse community of public servants. I approach this position of privilege and responsibility with a deep sense of gratitude and humility. The information within this document is built on the foundation of building a culture of service excellence where we promote diversity and structure that respects and promotes all differences, ideas and knowledge. These fundamentals strengthen our staff and empower us to accomplish the commissioner goals and ensure a sustainable financial future for our organization and our residents. It is my honor to present the 2019 Proposed Budget for your consideration.

When considering the initial capital requests, my team and I were quick to evaluate the financial and operational strengths of our organization. With 2018 being a non-reassessment year, we expect property tax revenue to increase 2.96%, driven primarily through new construction activity. We are pleased to report our sales tax is on pace to meet projections for this year, increasing nearly 6.0% in 2019. While these revenues imbue great confidence, we have been diligent to recommend a structurally balanced operating and financial plan to appropriately address needed capital and one-time related projects toward one-time revenue sources. Pairing these expenses and funding together expedites our expectations to remain resilient and sustainable to changes in the future of our county.

As one of the fastest growing counties in Colorado, we recognize our population is changing. Concurrent with this growth, we strive to remain a competitive employer of choice in a tight marketplace. The \$21.4M (5.0%) increase in operating budget reflects our key priorities, maintaining our service levels and a total compensation strategy for attraction and retention of high-caliber staff.

Our Capital Improvement Plan may be the most obvious nexus to our expected level of service. This budget highlights the substantial investments (\$59.2M) in the county. Our modern facilities (\$18.3M), roads and bridges in a state of good repair (\$10.5M), beautiful parks and open spaces (\$4.7M), and substantial stormwater projects (\$4.5M) all deliver an expectation and proactive strategy to enhance economic opportunity, expedite services and protect our quality of life. This plan is further connected by an ever-present support and continued innovation and high performance information technology services (\$2.3M). These investments are all reliant on long-term facility efficiency, returning neglected maintenance to contemporary standards and protecting our spectacular Colorado outdoor lifestyle.

BOARD OF COUNTY COMMISSIONERS

Eva J. Henry
DISTRICT 1

Charles "Chaz" Tedesco
DISTRICT 2

Erik Hansen
DISTRICT 3

Steve O'Dorisio
DISTRICT 4

Mary Hodge
DISTRICT 5

Our budget analysis reflects confidence that the 2019 Proposed Budget is possible at the current mill levy structure. As such, the proposed mill levy recommended is to remain unchanged at 26.779 mills, with an abatement levy of 0.085 for a total of 26.864 mills for 2018.

Finally, I want to extend my personal gratitude to each of the elected officials, department directors and the county budget staff for their cooperation and strategic vision brought forth this year. These concerted efforts fortify our heightened sense of transparency, accountability and reliable expectations for our residents. Selecting these investments will make us stronger today, and also reflect the kind of county we aspire to be—the kind of county we want to pass on to our children and grandchildren. The budget supports the use of data and evidence to drive policymaking, so Adams County can do more of what works. It is about answering the big questions that will define our inclusive culture and the region in the 21st Century.

We Are Adams.

A handwritten signature in blue ink, consisting of a large, stylized 'R' followed by several loops and a long horizontal stroke ending in a small arrowhead.

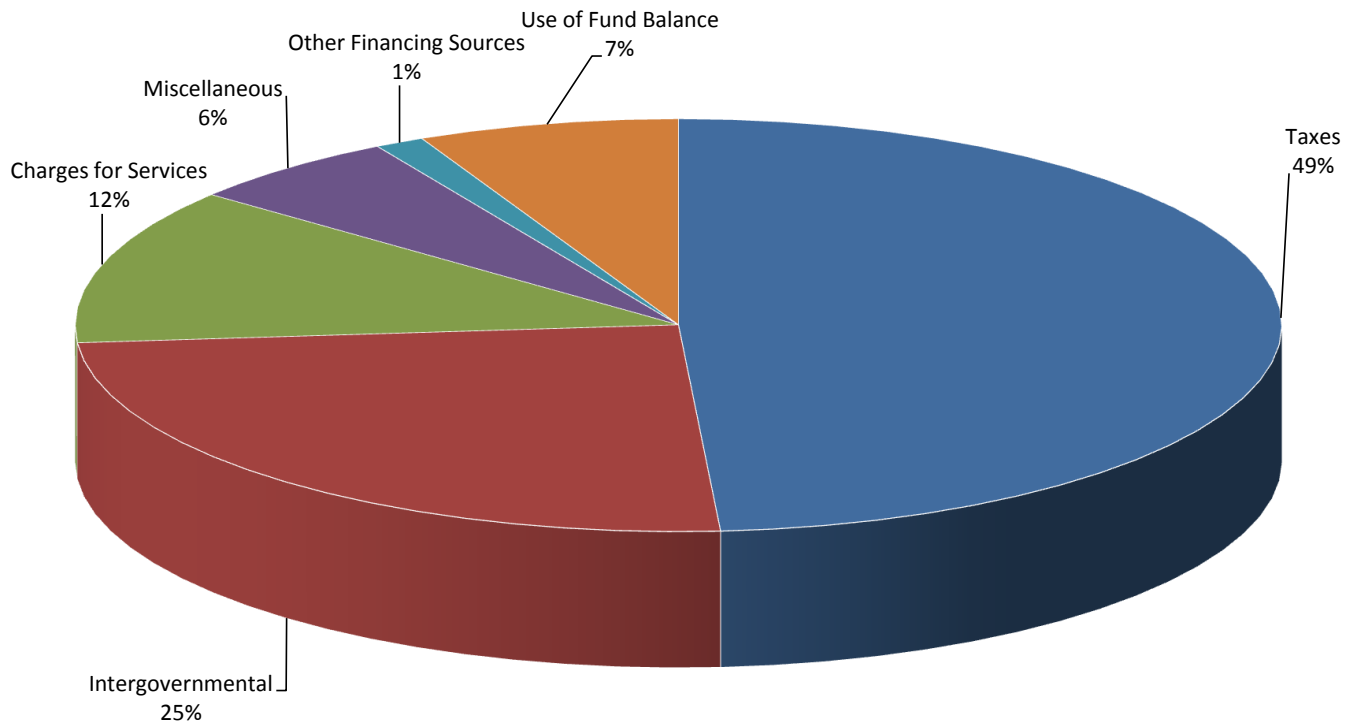
Raymond H. Gonzales
County Manager

2019 Budget Calendar

Date/Timeline	Activities
February 16, 2018	Elected Officials Strategic Planning & Budget Summit.
February 21-23, 2018	Strategic Planning & Budget Summit.
February 2018	FTE, Capital Facilities and IT project request forms distributed.
March 30, 2018	FTE, Capital Facilities, and IT project request forms due.
April 2018	County Manager, Deputy County Managers, Finance Director, and Budget Team discuss financial and fund balance policies.
	Capital Facilities and IT meetings with Departments and Elected Officials.
Late April 2018	ELT and Budget Team defines budget policy statement, mission, values, principles, goals, and objectives for 2019 Budget Development Process.
May 2018	Update 5-year revenue and expenditure forecast.
	Revise 5-year CIP projections.
	CIP & IT Governance members to review scoring, and prioritization of Capital Facilities and IT project requests.
	Prepare Budget Entry materials.
May 21, 2018	Budget Kick-Off (Budget Module open for 7 weeks)
May 21, 2018	Budget entry packet distributed to Elected Officials and Departments (budget memo from County Manager and budget entry instructions and training dates).
July 6, 2018	Capital and Operating Budgets due to Budget Office.
August 2018	Department and Elected Official Proposed Budget meetings with Budget Team.
August 13, 2018	FTE Discussion at August Tier 2 Meeting.
August 21, 2018	Deadline for Assessor to certify assessed valuations.
Early September 2018	Review of Budget Requests and FTE Requests with Budget Team.
September 12-14, 2018	10 County Budget Conference.
September 21, 2018	Elected Official and Department Budget Retreat at Riverdale GC.
Early October 2018	Review of Proposed Budget with Budget Team and Department Directors.
October 9, 2018	Presentation of County Manager's 2019 Proposed Budget at Public Hearing.
Mid to Late October 2018	Review of Proposed Budget with BoCC and Budget Team.
Late October 2018	Elected Officials meetings with BoCC and Budget Team, if requested.
November 2018	Review of 2019 Proposed Budget with BoCC and Budget Team.
December 4, 2018	Public hearing on 2019 Budget.
December 11, 2018	Adoption and appropriation of 2019 Budget.
	Adoption of 2019 Fee Schedules
On or before December 21, 2018	BoCC formally certifies tax levies to County Assessor and Division of Property Taxation.
January 31, 2019	Deadline for filing certified budget with the state Division of Local Government.

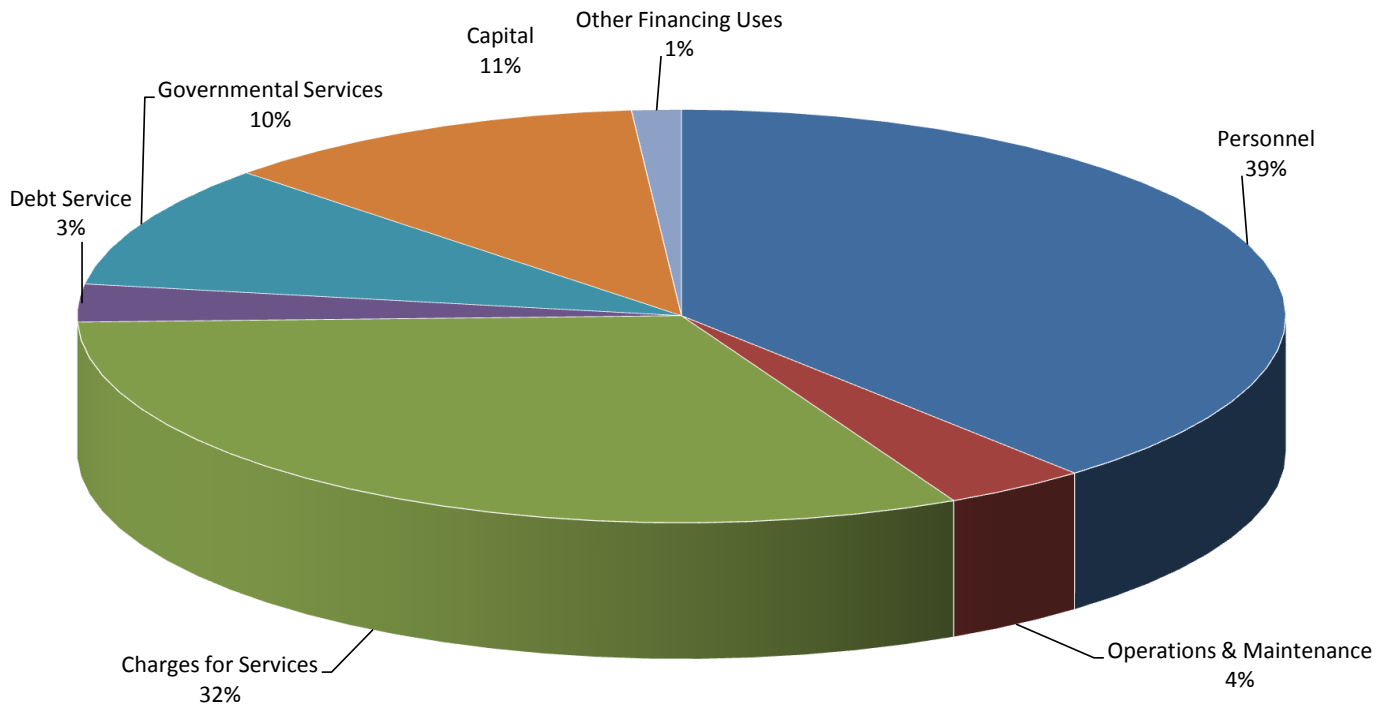
Last Updated: April 9, 2018

2019 Revenues by Category



Revenue Type	2018 Adopted Budget	2019 Proposed Budget	Increase / (Decrease)	Percent Change
Property Tax	\$ 170,301,356	\$ 175,344,544	\$ 5,043,188	3.0%
Sales Tax	49,115,787	52,037,234	2,921,447	5.9%
Highway Users Tax	9,475,190	9,367,016	(108,174)	-1.1%
Specific Ownership Tax	12,522,638	14,978,716	2,456,078	19.6%
Subtotal Taxes	\$ 241,414,971	\$ 251,727,510	\$ 10,312,539	4.3%
Licenses & Permits	\$ 2,904,875	\$ 3,168,382	\$ 263,507	9.1%
Intergovernmental	125,015,049	127,277,184	2,262,136	1.8%
Charges for Services	60,649,810	63,197,829	2,548,019	4.2%
Fines & Forfeitures	1,295,580	870,058	(425,522)	-32.8%
Investment Income	1,680,875	2,742,873	1,061,998	63.2%
Miscellaneous	13,877,162	23,001,306	9,124,144	65.7%
Total Revenues	\$ 205,423,351	\$ 220,257,632	\$ 14,834,282	7.2%
Transfers In	\$ 6,075,039	\$ 6,822,422	\$ 747,383	12.3%
Total Revenues Including Transfers	\$ 452,913,361	\$ 478,807,564	\$ 25,894,204	5.7%

2019 Expenditures by Category



Expenditure Type	2018 Adopted Budget	2019 Proposed Budget	Increase / (Decrease)	Percent Change
Personnel	\$ 188,954,341	\$ 199,504,837	\$ 10,550,495	5.6%
Operations & Maintenance	18,705,668	19,694,540	988,871	0
Charges for Services	156,145,498	164,426,742	8,281,243	0
Debt Service	16,868,973	15,191,800	(1,677,173)	(0)
Governmental Services	46,785,181	50,066,351	3,281,171	0
Capital	34,844,883	59,179,327	24,334,444	1
Total Expenditures	\$ 462,304,545	\$ 508,063,596	\$ 45,759,051	9.9%
Transfers Out	\$ 6,075,039	\$ 6,822,422	\$ 747,383	12.3%
Total Expenditures Including Transfers	\$ 468,379,584	\$ 514,886,018	\$ 46,506,434	9.9%

2019 Recommended Positions

<i>Department</i>	<i>Position Title</i>	<i>FTE</i>	<i>Salary</i>	<i>Benefit</i>	<i>Total</i>
Animal Shelter	Shelter Veterinarian	1.0	\$ 88,683	\$ 35,785	\$ 124,468
County Attorney	Legal Assistant	1.0	47,277	23,013	70,290
District Attorney	Process Server RP2	0.5	19,428	17,569	36,997
District Attorney	Process Server RP2	0.5	19,428	17,569	36,997
District Attorney	Legal Assistant Intake	1.0	47,514	23,060	70,574
District Attorney	Deputy District Attorney Intake	1.0	79,381	29,290	108,670
Facilities	Environmental Services Tech	1.0	31,346	20,626	51,972
Facilities	Environmental Services Tech	1.0	31,346	20,626	51,972
Facilities	Environmental Services Tech	1.0	31,346	20,626	51,972
Info Tech & Innovation	Business Solutions Analyst	1.0	59,889	25,179	85,068
Info Tech & Innovation	Security Analyst	1.0	90,053	30,927	120,980
Community Economic & Development	Environmental Compliance Specialist	1.0	47,509	22,821	70,330
Sheriff's Office	HR Specialist	1.0	45,650	22,466	68,116
Sheriff's Office	Training Unit Coordinator	1.0	57,696	25,886	83,582
Sheriff's Office	Training Unit Coordinator	1.0	57,696	25,886	83,582
Sheriff's Office	Detective Sergeant	1.0	85,107	31,644	116,751
Sheriff's Office	Deputy Sheriff East	1.0	57,696	25,886	83,582
Sheriff's Office	Deputy Sheriff East	1.0	57,696	25,886	83,582
Sheriff's Office	Technical Helpdesk Assoc. II	1.0	50,284	23,351	73,635
Sheriff's Office	Booking Deputy	1.0	57,696	25,886	83,582
Sheriff's Office	Booking Deputy	1.0	57,696	25,886	83,582
Sheriff's Office	Deputy Sheriff (Gov't Center)	1.0	57,696	25,886	83,582
Sheriff's Office	Deputy Sheriff (HSC)	1.0	57,696	25,886	83,582
Sheriff's Office	Court Security Deputy	1.0	57,696	25,886	83,582
Total - General Fund		23.0	\$ 1,293,505	\$ 597,525	\$ 1,891,030
Insurance	Benefit Specialist	1.0	\$ 55,648		\$ 80,019
Total - Insurance Fund		1.0	\$ 55,648	\$ -	\$ 80,019
Parks	Parks Maintenance II	1.0	44,028	14,309	58,337
Parks	Parks Maintenance II	1.0	44,028	14,309	58,337
Total - Conservation Trust Fund		2.0	\$ 88,056	\$ 28,618	\$ 116,674
2019 Total Regular FTEs		26.0	\$ 1,437,209	\$ 626,143	\$ 2,087,723

2019 Proposed Business Cases

<i>Department - Division</i>	<i>Description</i>	<i>One-Time</i>	<i>On-Going</i>	<i>Total</i>
Board of County Commissioners	Operating Supplies		\$ 7,500	\$ 7,500
County Manager	Travel & Transportation		25,000	25,000
Finance	JDE Module Enhancements	40,000		40,000
Human Resources- Admin	Harrison Assessments		5,000	5,000
Human Resources- Admin	Investigations		100,000	100,000
Finance Purchasing	CONTRACT SPECIALIST II PJF		4,785	4,785
CLK Recording	Preservation of Original Books		100,000	100,000
CLK Elections	2019 Election	649,946		649,946
Budget Office	CIP Performance Analyst - NEW	1,000	1,000	2,000
District Attorney	1 Deputy District Attorney FTE	3,300		3,300
District Attorney	1 Intake Legal Assistant	2,700		2,700
District Attorney	Process Server(s) computer	2,700		2,700
District Attorney	VALE/CVC Board trng/trvl		20,229	20,229
District Attorney	Network line upgrade		15,551	15,551
District Attorney	liability insurance		8,122	8,122
IT GIS	GIS ITi Strategic Plan Study	100,000		100,000
IT Help Desk & Servers	Software BC		85,000	85,000
IT Help Desk & Servers	Maintenance BC		135,000	135,000
IT Application Support	JD Edwards Infrastructure	125,000		125,000
IT Network/Telecom	Wireless Access Point Refresh		30,550	30,550
IT Network/Telecom	7915 Building Rental Increase		12,800	12,800
FO - Community Corrections	Fencing Upgrade	8,500		8,500
FO - ADA	ADA Assessment		50,000	50,000
FO - Justice Center	HVAC controls upgrade AWBC	12,595		12,595
FO - Justice Center	ADA Cabinet upgrade	100,000		100,000
FO - Justice Center	EVS Contract increase	9,483		9,483
FO - Administration Bldg	Cabinet replacement	25,000		25,000
FO-Adams County Service Center	Records Area Security	50,000		50,000
FO - Government Center	Area F Vestibule Heater	25,000		25,000
FO - Government Center	Tree Replacment	15,000		15,000
FO - Government Center	Sewer Rate Increases		20,000	20,000
PLN- Development Review	Printing External		6,000	6,000
PLN- Development Review	Planner FTE Operations	1,700	2,200	3,900
FO - Administration	MaintStar Dashboard		5,000	5,000
FO - Administration	Land Mgt & Due Diligence	50,000		50,000
Parks Facilities	Exhibit Hall Stone Work	175,000		175,000
Parks Facilities	Water Tower Exterior Paint	125,000		125,000
Parks Facilities	South Area Traffic Circle	175,000		175,000
Parks Facilities	Removal of Dry Storage Bldg	35,000		35,000
FO-Sheriff HQ/Coroner Building	SHQ HVAC XL10 upgrade	51,500		51,500
One-Stop Customer Service Cent	Accela Licensing Module	79,193		79,193
Environmental Programs	Training & Conferences		3,500	3,500
Sheriff Training	Operation Needs		50,000	50,000
SHF - Training Academy	Operation-Increased Academies		18,500	18,500
SHF - Training Academy	Training Vehicles		35,510	35,510

2019 Proposed Business Cases

<i>Department - Division</i>	<i>Description</i>	<i>One-Time</i>	<i>On-Going</i>	<i>Total</i>
FO - Sheriff Maintenance	A module sanitary line repairs	\$ 575,000		\$ 575,000
FO - Sheriff Maintenance	Cabinetry and counter top	225,000		225,000
FO - Sheriff Maintenance	F1 & F2 AC/Heat crac unit	12,000		12,000
FO - Sheriff Maintenance	A-E module water heaters	1,100,000		1,100,000
FO - Sheriff Maintenance	DF HVAC controller upgrade	45,000		45,000
FO - Sheriff Maintenance	Detention grade lock rebuild	7,000		7,000
FO - Sheriff Maintenance	Increase in Maint. Contracts		8,005	8,005
SHF- MIS Unit	Sheriff App		10,000	10,000
SHF- MIS Unit	Office 365 License Increase		12,023	12,023
SHF- MIS Unit	Det./Lab Software Solutions		15,990	15,990
SHF- MIS Unit	CJIS Vault	2,000	6,000	8,000
SHF- MIS Unit	Docks & Antennas for new Vehic	12,500		12,500
SHF- Admin Services Division	North Metro Task Force dues		62,085	62,085
SHF- Admin Services Division	Adcom Increase		88,107	88,107
SHF- Admin Services Division	Police Week	37,500		37,500
SHF- Admin Services Division	Payroll System Upgrade	50,000		50,000
SHF- Admin Services Division	New and Replacement Vests		74,200	74,200
SHF- Civil Section	Civil Unit Overtime		24,432	24,432
SHF- Patrol Division	SWAT Communication headsets	29,800		29,800
SHF- Patrol Division	Star Chase		7,150	7,150
County Coroner	New Position supplies/uniform		8,000	8,000
County Coroner	Operating Supplies		4,450	4,450
County Coroner	Medical Services		36,400	36,400
County Coroner	Maintenance Contracts		7,380	7,380
ANS - Clinic Operations	Vet Fees		1,500	1,500
ANS - Clinic Operations	Clinic Operating Supplies		30,000	30,000
SHF - Booking Fee	JBBS Expansion		47,127	47,127
SHF- Detention Facility	Inmate Medical Services		88,148	88,148
SHF- Detention Facility	Inmate Mental Health Services		78,209	78,209
SHF- Detention Facility	Inmate Food Services		43,151	43,151
SHF- Detention Facility	Security Cuff Ports-D Module	75,000		75,000
SHF- Detention Facility	Lexipol-Jail Post Orders	30,046	42,000	72,046
SHF- Detention Facility	Tasers		18,285	18,285
SHF- Detention Facility	Jail Operations Increase		42,000	42,000
SHF- Detention Facility	Chairs -Staff & Training Rm	54,965		54,965
SHF- Justice Center	Evaluation-Ct House Hardening	50,000		50,000
Transportation Engineering	Travel & Transportation		1,885	1,885
PKS- Fair & Special Events	Amphitheater Concert	350,000		350,000
PKS- Regional Complex	Reg. Park Security Cameras	21,000		21,000
PKS- Grounds Maintenance	Reg. Park Ped. Bridge Decking	10,000		10,000
PKS- Trail Ranger Patrol	Port-a-let Service		25,000	25,000
Employee Engagement	Travel & Trans, Bus Mtg, Mile		7,780	7,780
Employee Engagement	Op Supplies, Books, Printing		14,200	14,200
Employee Engagement	Software & Licensing		16,190	16,190
Employee Engagement	Employee Development - D&I		12,100	12,100

2019 Proposed Business Cases

<i>Department - Division</i>	<i>Description</i>	<i>One-Time</i>	<i>On-Going</i>	<i>Total</i>
Employee Engagement	Employee Development - L&D	\$ 22,500		\$ 22,500
GF- Admin/Org Support	PAL Personal Accrued Leave	2,700,000		2,700,000
GF- Admin/Org Support	Adams County Scholarship Fund	545,000		545,000
Office of Cultural Affairs	Master Plan Implementation	50,000		50,000
Office of Cultural Affairs	Public Art Projects	40,000		40,000
Community Corrections	O&M		30,000	30,000
Community Corrections	Bldg rent		1,800	1,800
Community Corrections	Indirect Overhead Assessment		4,761	4,761
CC Program Services	Residential Svcs		1,501,706	1,501,706
Veterans Service Office	Veteran's Advisory Commission	5,000		5,000
Veterans Service Office	Mileage Reimbursement		500	500
Veterans Service Office	Database System		500	500
Veterans Service Office	Indirect Overhead Assessment		2,720	2,720
CC Facility Payment	2019 Facility payment		74,369	74,369
Total - General Fund		\$ 7,911,928	\$ 3,189,400	\$ 11,101,328

Golf Course- Pro Shop	Merchandise Increase		\$ 5,000	\$ 5,000
Golf Course- Pro Shop	Minimum Wage Increases		10,000	10,000
Facilities Club House Maint.	Pro Shop Wood Refinish		25,000	25,000
Golf Course- CIP	Tree Implementation Plan	20,000		20,000
Golf Course- CIP	Tie wall repairs	40,000		40,000
Total - Golf Course Fund		\$ 60,000	\$ 40,000	\$ 100,000

Fleet- Commerce	Plasma Cutter	\$ 4,000		\$ 4,000
Fleet- Commerce	Software Subscription		21,750	21,750
Fleet- Commerce	Software Subscription		750	750
Fleet- Commerce	Laptop for Service Software	1,000		1,000
Fleet- Strasbrg	Floor Drill Press Belt Drive	4,500		4,500
Fleet- Strasbrg	Software Subscription		21,750	21,750
Fleet- Strasbrg	Laptop for Service Software	1,000		1,000
Total - Fleet Management Fund		\$ 10,500	\$ 44,250	\$ 54,750

Stormwater Drainage Master	SW Master Plan Studies	\$ 139,000		\$ 139,000
Total - Stormwater Drainage Fund		\$ 139,000	\$ -	\$ 139,000

Transportation Opers & Maint	Travel & Transportation		\$ 8,800	\$ 8,800
Transportation Opers & Maint	Dust Abatement		293,000	293,000
Transportation Bridges	Bridge Maintenance		1,626,800	1,626,800
Transportation CIP	Federal Blvd Corridor Study	300,000		300,000
Transportation CIP	Watkins Monaghan Study	333,333		333,333
Transportation CIP	270 Improvements	1,200,000		1,200,000
Total - Road & Bridge Fund		\$ 1,833,333	\$ 1,928,600	\$ 3,761,933

Increase to O&M/Charges for Sv	Increase to O&M/Charges for Sv	\$ 3,392,343		\$ 3,392,343
Total - Social Services Fund		\$ 3,392,343	\$ -	\$ 3,392,343

2019 Proposed Business Cases

<i>Department - Division</i>	<i>Description</i>	<i>One-Time</i>	<i>On-Going</i>	<i>Total</i>
Insurance- Workers Comp	Increase in WC Claims		\$ 353,000	\$ 353,000
Insurance -Benefits & Wellness	New FTE Leave Specialist		4,700	4,700
Care Here Clinic - GC	Carehere Pgrm Admin Fee Kaiser		30,690	30,690
CareHere - HSC	Carehere Pgrm Admin Fee Kaiser		30,690	30,690
Total - Insurance Fund		\$ -	\$ 419,080	\$ 419,080
Developmentally Disabled	North Metro Vans 2019	\$ 206,784		\$ 206,784
Developmentally Disabled	Contract Inflation Adjustment		38,035	38,035
Total - Developmentally Disabled Fund		\$ 206,784	\$ 38,035	\$ 244,819
Open Space Projects	Riverdale Bluffs Master Plan	\$ 100,000		\$ 100,000
Open Space Projects	S. Platte Trail Repairs-McKay		25,000	25,000
Open Space Projects	Parks Projects		100,000	100,000
Open Space Projects	Russian olive removal (2019)		25,000	25,000
Open Space Projects	Lowell Ponds Improvements	200,000		200,000
Total - Open Space Projects Fund		\$ 300,000	\$ 150,000	\$ 450,000
Open Space Tax- Admin	Grants Management Software		\$ 20,000	\$ 20,000
Total - Open Space Sales Tax Fund		\$ -	\$ 20,000	\$ 20,000
Administrative Cost Pool	Grants to Institutions		\$ 95,067	\$ 95,067
Total - Comm Services Blk Grant Fund		\$ -	\$ 95,067	\$ 95,067
Airport Administration	Professional Services		\$ 18,130	\$ 18,130
Airport FBO	AVGAS Increase		238,000	238,000
Cafe	CAFE Increase		88,000	88,000
Total - Front Range Airport Fund		\$ -	\$ 344,130	\$ 344,130
FO - Flatrock Facility	Dumpster Enclosure	\$ 45,000		\$ 45,000
FO - Flatrock Facility	Landscape upgrades	25,000		25,000
Sheriff Flatrock	Chair Replacement	12,800		12,800
Sheriff Flatrock	Security System	49,000		49,000
Total - Flatrock Facility Fund		\$ 131,800	\$ -	\$ 131,800
GRAND TOTAL		\$ 13,985,688	\$ 6,268,562	\$ 20,254,250

2019 Proposed Capital Improvement Plan

Department - Division	Description	2019	2020 Projected	2021 Projected	2022 Projected	2023 Projected	Total
District Attorney	Isilon Network Storage	295,176					295,176
District Attorney	2017 Investigator Car	28,000					28,000
District Attorney	Process Server(s) Car	28,000					28,000
IT GIS	Pictometry	120,226					120,226
IT Help Desk & Servers	Infrastructure	1,042,550	528,200	478,946	462,544	868,647	3,380,887
IT Network/Telecom	Fiber to South Parks	260,000					260,000
IT Network/Telecom	Network Infrastructure Refresh	344,500					344,500
IT Network/Telecom	Network/VoIP Upgrades	38,500					38,500
IT Network/Telecom	P2P Wireless - Flatrock - GC	10,000					10,000
IT Network/Telecom	P2P Wireless - HSC - Justice	43,000					43,000
IT Network/Telecom	Wireless Controller Refresh	45,000					45,000
IT Network/Telecom	Outside Entity Firewall	123,300	20,300	20,300	20,300	20,300	204,500
IT Network/Telecom	Perimeter Firewall Upgrade	100,000					100,000
IT Network/Telecom	P2P Wireless - Strasburg	10,000					10,000
FO - Human Service Building	Condominium Capital Investment	300,000					300,000
FO - Justice Center	Phase I roof replacement	1,090,000					1,090,000
FO - Justice Center	John Deere tractor	29,000					29,000
FO - Justice Center	Sand/Salt shed		12,000				12,000
FO - Justice Center	HVAC unit replacement			3,750,000			3,750,000
FO - West Service Center	Replacement of server rm A/C	120,000					120,000
FO - Administration Bldg	Strasburg Security Gate		100,000				100,000
FO-Adams County Service Center	Replacement of RTU4	200,000					200,000
FO-Adams County Service Center	SO Relocation / Renovation	250,000	2,750,000				3,000,000
FO - Government Center	JOHN DEERE 6155M Cab Tractor		175,000				175,000
Parks Facilities	RAS Parks Area Amenities		250,000				250,000
Parks Facilities	Multi-Use Arena	-	8,500,000	3,250,000			11,750,000
Parks Facilities	Regional Park Infrastructure	5,000,000					5,000,000
FO-Sheriff HQ/Coroner Building	Coroner New Facility Design	500,000	11,500,000				12,000,000
FO - Sheriff Maintenance	John Deere Walk Behind Mowers	25,000					25,000
FO - Sheriff Maintenance	PWT- F1 showers and sinks				495,000		495,000
FO - Sheriff Maintenance	A warehouse RTU	165,000					165,000
FO - Sheriff Maintenance	A-E cell windows		385,000				385,000
FO - Sheriff Maintenance	B Module sanitary line repairs		575,000				575,000
FO - Sheriff Maintenance	C module sanitary line repairs			575,000			575,000
FO - Sheriff Maintenance	D module sanitary line repairs				575,000		575,000
FO - Sheriff Maintenance	E module sanitary line repairs					575,000	575,000
FO - Sheriff Maintenance	PWT-F2 Shower and sinks					655,000	655,000
FO - Sheriff Maintenance	PWT A module showers & sinks				575,000		575,000
FO - Sheriff Maintenance	PWT-B module showers & sinks					575,000	575,000
FO - Sheriff Maintenance	PWT-C Module showers & sinks					575,000	575,000
FO - Sheriff Maintenance	PWT- D Module showers & sinks					575,000	575,000
FO - Sheriff Maintenance	PWT-E Module showers & sinks					575,000	575,000
FO - Sheriff Maintenance	F module exterior stucco walls				50,000		50,000
FO - Sheriff Maintenance	DF-Trane chiller rebuild		325,000				325,000
SHF- MIS Unit	CheckPoint WAN Encryption	190,000					190,000
SHF- MIS Unit	Server Replacements	40,000					40,000
SHF- MIS Unit	Datavorks Replacement	27,000					27,000
SHF- MIS Unit	Cell Phone Boosters Substation	80,000					80,000
SHF- Patrol Division	Video Distribution Platform	70,000					70,000
SHF- Patrol Division	K9 replacement	15,000					15,000
SHF- Detention Facility	Replacement K9	15,000					15,000
SHF- Detention Facility	Property Storage System	225,000					225,000
SHF- Detention Facility	Replace Kitchen Equipment	675,000					675,000
SHF- Detention Facility	Remodel Modules A-E Phase II	1,000,000					1,000,000
SHF- Detention Facility	Booking Remodel Phase II	2,000,000					2,000,000
SHF- Detention Facility	Floor Care Equipment	27,365					27,365
SHF- Justice Center	Courthouse Fingerprint Station	24,700					24,700
PKS- Regional Complex	Forklift Replacement	140,000					140,000
PKS- Regional Complex	Areena Drag Replacement	20,000					20,000
PKS- Regional Complex	Replace T-7 Floor Scrubber	22,000					22,000
PKS- Regional Complex	Replace Scissor Lift		65,000				65,000
PKS- Grounds Maintenance	Mann Lakes Site Design		600,000				600,000
PKS- Grounds Maintenance	Mann Lakes Site Development			6,000,000			6,000,000
PKS- Grounds Maintenance	RP Design North Park Area				1,000,000		1,000,000
PKS- Grounds Maintenance	Construct N. Park Area @ RP					10,000,000	10,000,000
PKS- Trail Ranger Patrol	Commercial Ice Maker	10,000					10,000

2019 Proposed Capital Improvement Plan

Department - Division	Description	2019	2020 Projected	2021 Projected	2022 Projected	2023 Projected	Total
Office of Cultural Affairs	Veterans Memorial Design	100,000					100,000
Total - General Fund		14,848,317	25,785,500	14,074,246	3,177,844	14,418,947	72,304,854

General Capital Improvements	Fleet / PW Facility	5,500,000					5,500,000
General Capital Improvements	GC Space Utilization	650,000	350,000				1,000,000
General Capital Improvements	EV Charging Stations	100,000	100,000	100,000			300,000
General Capital Improvements	HS Building Renovation	1,000,000	2,000,000				3,000,000
Animal Shelter	Riverdale Animal Shelter	11,000,000					11,000,000
Total - Capital Facilities Fund		18,250,000	2,450,000	100,000	-	-	20,800,000

Golf Course- CIP	GM 4700-D Rough Mower	82,000					82,000
Golf Course- CIP	5410-D Fairway Mower	60,000					60,000
Golf Course- CIP	Equipment Rotation		160,000				160,000
Golf Course- CIP	Dunes Irrigation Design		70,000				70,000
Golf Course- CIP	Gabion Wall Repairs		40,000				40,000
Golf Course- CIP	Tree Implementation Plan		20,000				20,000
Golf Course- CIP	Equipment Rotation			170,000			170,000
Golf Course- CIP	Phase 1 Dunes Renovation			1,000,000			1,000,000
Golf Course- CIP	Tree Implementation Plan			20,000			20,000
Golf Course- CIP	Directional Sign Replacement			25,000			25,000
Golf Course- CIP	Phase 2 Dunes Renovation				2,500,000		2,500,000
Golf Course- CIP	Equipment Rotation				170,000		170,000
Golf Course- CIP	Tree Implementation Plan				20,000		20,000
Golf Course- CIP	Equipment Rotation					170,000	170,000
Golf Course- CIP	Tree Implementation Plan					20,000	20,000
Golf Course- CIP	Bunker Renovation Phase 1					50,000	50,000
Total - Golf Course Fund		142,000	290,000	1,215,000	2,690,000	240,000	4,577,000

Fleet- Admin	Bomb/Negotiator Elec Upgrade	-					-
Fleet- Admin	CED Building Safety- SUV	38,000					38,000
Fleet- Admin	CED New FTE 1/2 Ton Truck	32,000					32,000
Fleet- Admin	New Facilities 3/4 Ton	52,000					52,000
Fleet- Admin	New 1/4 Ton Truck Custodial	35,000					35,000
Fleet- Admin	Facilities 3/4 Ton Truck WSC	52,000					52,000
Fleet- Admin	R&B(1) Chip Truck/(1) 1.5 Ton	115,000					115,000
Fleet- Admin	R&B 2 Ton Truck/Dump Bed	80,000					80,000
Fleet- Admin	R&B 2 Ton Truck/Utility Box	225,000					225,000
Fleet- Admin	R&B Tandem Axle Dump Truck	250,000					250,000
Fleet- Admin	R&B Tandem Dump (2) Trucks	500,000					500,000
Fleet- Admin	R&B Tandem Tractor	200,000					200,000
Fleet- Admin	R&B (2) Graders w/attach	630,000					630,000
Fleet- Admin	R&B (2) Graders w/WalknRoll	680,000					680,000
Fleet- Admin	R&B Rubber Tire Roller	155,000					155,000
Fleet- Admin	R&B (2) Flowboy Trailers	200,000					200,000
Fleet- Admin	R&B Trailer	50,000					50,000
Fleet- Admin	R & B 2 Mower Tractor	200,000					200,000
Fleet- Admin	R&B (2) Pull Behind Mowers	70,000					70,000
Fleet- Admin	R&B (2) 3/4 Ton Crew Cab	100,000					100,000
Fleet- Admin	R&B Mid-Sized SUV	38,000					38,000
Fleet- Admin	R&B (3) 1/2 Ton Crew Cab	90,000					90,000
Fleet- Admin	R&B Compressor	25,000					25,000
Fleet- Admin	R&B Mid-Sized SUV	38,000					38,000
Fleet- Admin	PW Mid-Sized SUV Inspector	38,000					38,000
Fleet- Admin	PW Mid-Sized SUV Inspector	38,000					38,000
Fleet- Admin	Sheriff New FTE SUV	50,000					50,000
Fleet- Admin	Sheriff-Admin SUV	55,000					55,000
Fleet- Admin	Sheriff New Academy SUV	52,000					52,000
Fleet- Admin	Sheriff-Civil (2) Mid Size SU	90,000					90,000
Fleet- Admin	Sheriff New FTE Civil Mid SUV	45,000					45,000
Fleet- Admin	Sheriff New FTE Detect Mid SUV	45,000					45,000
Fleet- Admin	Sheriff- Court Trans Full SUV	65,000					65,000
Fleet- Admin	Sheriff- Court Trans Full Van	65,000					65,000
Fleet- Admin	Sheriff- Court Trans Full Van	65,000					65,000
Fleet- Admin	Sheriff- Command Staff Mid SUV	42,000					42,000
Fleet- Admin	Sheriff Patrol (3) Interceptor	156,000					156,000
Fleet- Admin	Sheriff-Patrol (8) Interceptor	384,000					384,000

2019 Proposed Capital Improvement Plan

Department - Division	Description	2019	2020 Projected	2021 Projected	2022 Projected	2023 Projected	Total
Fleet- Admin	Sheriff- Patrol K-9 Expedition	65,000					65,000
Fleet- Admin	SHF Patrol F150 Polic Pursuit	130,000					130,000
Fleet- Admin	Sheriff- Patrol Tahoe SUV	55,000					55,000
Fleet- Admin	SHF New K9 Patrol 2-SUV	130,000					130,000
Fleet- Admin	SHF New FTE Patrol SUV	62,000					62,000
Fleet- Admin	SHF New FTE Patrol 2-SUV	124,000					124,000
Fleet- Commerce	Motorcycle Wheel Balancer	5,500					5,500
Fleet- Commerce	Heavy Duty Tire Changer	16,000					16,000
Fleet- Commerce	Floor Jack	5,000					5,000
Fleet- Commerce	Bead Blaster	6,000					6,000
Fleet- Commerce	Aqueous Parts Washer	6,500					6,500
Fleet- Strasbrg	Shop Air Compressor	6,500					6,500
Fleet- Strasbrg	Aqueous Parts Washer	6,500					6,500
Fleet- Strasbrg	Universal Hydraulic Test Kit	6,000					6,000
Fleet- Strasbrg	Trans Fluid Exchanger	6,000					6,000
Fleet- Admin	5 yr Heavy/Vehicle Replacemnt		3,987,000	3,843,500	3,457,000	3,762,500	15,050,000
Fleet- Admin	5 yr vehicle new		570,000	350,000	705,000	540,000	2,165,000
Total - Fleet Management Fund		5,675,000	4,557,000	4,193,500	4,162,000	4,302,500	22,890,000
Stormwater CIP	Dahlia Street Trunk Main	3,000,000					3,000,000
Stormwater CIP	Dahlia Pond s/o I-76 & Hwy 85	200,000	3,000,000				3,200,000
Stormwater CIP	Broadway at 62nd Ave (minor sy	100,000	400,000				500,000
Stormwater CIP	Logan Court n/o E 56th Avenue	500,000	2,500,000				3,000,000
Stormwater CIP	E 54th Avenue & Bannock Street			100,000			100,000
Stormwater CIP	Broadway at 59th Avenue (major	700,000	1,300,000	2,000,000	2,000,000	1,000,000	7,000,000
Stormwater CIP	E 54th Avenue & Bannock Street					100,000	100,000
Stormwater CIP	Bronco Pond					200,000	200,000
Total - Stormwater Utility Fund		4,500,000	7,200,000	2,100,000	2,000,000	1,300,000	17,100,000
Transportation CIP	York St 78th to 88th	2,000,000	6,000,000	6,000,000			14,000,000
Transportation CIP	York Street 58th to Hwy 224	2,000,000	6,000,000	3,000,000			11,000,000
Transportation CIP	Dahlia St Hwy 224 to 70th Ave	300,000	100,000	2,000,000	1,500,000		3,900,000
Transportation CIP	58th Ave Washington to York	1,000,000	2,000,000				3,000,000
Transportation CIP	Dahlia St Hwy 224 to 78th Ave	2,700,000					2,700,000
Transportation CIP	Pecos St 52nd Ave to 58th Ave	1,500,000	6,000,000				7,500,000
Transportation CIP	ADA Transition Implementation	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
Transportation CIP	54th Ave Wash. to Franklin				6,500,000		6,500,000
Transportation CIP	54th Roundabout at Washington				1,500,000		1,500,000
Transportation CIP	W 62nd Ave and Huron Int				350,000	400,000	750,000
Transportation CIP	Goat Hill: Irving St., Hooker				250,000	250,000	500,000
Transportation CIP	70th Avenue Kidder Drive to P				500,000	400,000	900,000
Transportation CIP	Berkeley: King St., Julian St				400,000	400,000	800,000
Transportation CIP	Goat Hill: East of Federal				500,000	2,000,000	2,500,000
Transportation CIP	84th Ave; Zuni St. to Huron St				100,000	3,000,000	3,100,000
Total - Road & Bridge Fund		10,500,000	21,100,000	12,000,000	12,600,000	7,450,000	63,650,000
Conservation Trust	ToolCat Utility Vehicle	62,000					62,000
Conservation Trust	Replace Gator Utility Vehicle	27,500					27,500
Conservation Trust	Utility Vehicle Replacement	28,000					28,000
Conservation Trust	Replace 12' Wide Area Mower	70,000					70,000
Total - Conservation Trust Fund		187,500	-	-	-	-	187,500

2019 Proposed Capital Improvement Plan

<i>Department - Division</i>	<i>Description</i>	<i>2019</i>	<i>2020 Projected</i>	<i>2021 Projected</i>	<i>2022 Projected</i>	<i>2023 Projected</i>	<i>Total</i>
Open Space Projects	District Plan Land Acquisition	500,000	500,000	500,000	500,000	500,000	2,500,000
Open Space Projects	Open Space Projects	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Open Space Projects	RRFB at Tennyson/Clear Creek	75,000					75,000
Open Space Projects	Ped Bridge at Federal (design)	250,000					250,000
Open Space Projects	Replace BNSF Grade Control	2,250,000					2,250,000
Open Space Projects	Construct Wayfinding Signage	100,000					100,000
Total - Open Space Projects Fund		4,675,000	2,000,000	2,000,000	2,000,000	2,000,000	12,675,000
Airport Operations/Maintenance	Construct Taxiway A8	400,000					400,000
Airport Operations/Maintenance	Replace Snow plow	50,000					50,000
Total - Front Range Airport Fund		450,000	-	-	-	-	450,000
GRAND TOTAL		59,227,817	63,382,500	35,682,746	26,629,844	29,711,447	214,634,354

Adams County, Colorado
Countywide Fund Summary Overview
As of 9/28/2018

2019 Proposed Budget - Fund Balance Summary Overview													
Fund Name	Est. Beginning Fund Balance	2019 Revenues	Transfers In	2019 Total Proposed Revenues	2019 Proposed Operating Expenditures	Transfers Out	2019 Total Proposed Operating Expenditures	2019 Proposed Capital Expenditures	2019 Total Proposed Expenditures	Projected Reserves/ Designations	Estimated Unrestricted Funds Available for FY2019	Estimated Ending Fund Balance	% Change in Fund Balance FY18 vs. FY19
General	\$ 99,085,971	\$ 199,497,139	\$ 77,422	\$ 199,574,561	\$ 198,862,904	\$ 1,520,000	\$ 200,382,904	\$ 14,848,317	\$ 215,231,221	\$ 39,762,417	\$ 43,666,894	\$ 83,429,311	-16%
Special Revenue Funds													
CDBG	2,593,231	6,800,658	-	6,800,658	7,197,972	-	7,197,972	-	7,197,972	-	2,195,917	2,195,917	-15%
CSBG	156,684	500,000	-	500,000	499,528	-	499,528	-	499,528	-	157,156	157,156	0%
Conservation Trust	1,957,312	718,507	-	718,507	468,217	-	468,217	187,500	655,717	-	2,020,102	2,020,102	3%
Developmentally Disabled	633,426	1,677,470	-	1,677,470	1,537,632	-	1,537,632	-	1,537,632	-	773,264	773,264	22%
Head Start	62,778	4,617,057	50,000	4,667,057	4,598,654	-	4,598,654	-	4,598,654	-	131,181	131,181	109%
Open Space Sales Tax	32,065,743	17,522,378	-	17,522,378	16,103,115	5,225,000	21,328,115	-	21,328,115	-	28,260,006	28,260,006	-12%
Open Space Projects	1,890,807	45,501	5,225,000	5,270,501	515,800	-	515,800	4,675,000	5,190,800	-	1,970,508	1,970,508	4%
Road and Bridge	36,130,451	48,865,540	-	48,865,540	44,062,152	-	44,062,152	10,500,000	54,562,152	3,000,000	27,433,839	30,433,839	-16%
Social Services	10,885,572	114,199,082	-	114,199,082	113,686,076	-	113,686,076	-	113,686,076	3,901,032	7,497,546	11,398,578	5%
Waste Management	2,498,760	610,000	-	610,000	376,255	-	376,255	-	376,255	-	2,732,505	2,732,505	9%
DIA Mitigation & Coord	1,328,529	14,285	-	14,285	45,000	-	45,000	-	45,000	-	1,297,814	1,297,814	-2%
Workforce Development	259,351	6,578,738	-	6,578,738	6,578,738	-	6,578,738	-	6,578,738	-	259,351	259,351	0%
Retirement	35,690	2,003,826	-	2,003,826	2,000,000	-	2,000,000	-	2,000,000	-	39,516	39,516	11%
Flatrock Facility	281,240	472,925	-	472,925	469,494	-	469,494	-	469,494	100,000	184,671	284,671	1%
Enterprise Funds													
Front Range Airport	1,928,348	2,789,288	400,000	3,189,288	3,708,013	-	3,708,013	450,000	4,158,013	100,000	859,623	959,623	-50%
Golf Course	3,029,529	3,127,855	-	3,127,855	2,516,409	-	2,516,409	142,000	2,658,409	-	3,498,975	3,498,975	15%
Stormwater Utility	4,417,306	2,222,000	-	2,222,000	703,693	-	703,693	4,500,000	5,203,693	100,000	1,335,613	1,435,613	-68%
Capital Project Funds													
Capital Facilities	6,505,418	26,341,028	1,070,000	27,411,028	15,231,800	-	15,231,800	18,250,000	33,481,800	-	434,646	434,646	-93%
Internal Service Funds													
Fleet	4,782,126	8,583,268	-	8,583,268	4,811,327	77,422	4,888,749	5,675,000	10,563,749	2,396,500	405,145	2,801,645	-41%
Insurance	3,884,868	24,798,598	-	24,798,598	24,863,000	-	24,863,000	-	24,863,000	975,000	2,845,466	3,820,466	-2%
TOTAL ADAMS COUNTY	\$ 214,413,140	\$ 471,985,143	\$ 6,822,422	\$ 478,807,565	\$ 448,835,779	\$ 6,822,422	\$ 455,658,201	\$ 59,227,817	\$ 514,886,018	\$ 50,334,949	\$ 127,999,738	\$ 178,334,687	-17%

2019 Fund Summary Operating Report

00001 General

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00001 General						
5000 Revenues						
5001 Taxes	125,035,355.17-	144,014,401.00-	148,244,679.00-			148,244,679.00-
5120 Licenses & Permits	3,370,321.35-	2,679,875.00-	2,818,382.00-			2,818,382.00-
5219 Intergov'tl Revenue	9,293,934.51-	10,143,810.00-	10,948,829.00-			10,948,829.00-
5800 Charges for Services	27,277,140.12-	26,856,949.00-	27,647,068.00-			27,647,068.00-
6480 Fines & Forfeitures	1,231,255.04-	1,262,080.00-	850,058.00-			850,058.00-
6550 Investment Income	2,295,467.84-	1,447,875.00-	2,247,585.00-			2,247,585.00-
6600 Misc Revenues	4,867,090.74-	4,191,275.00-	6,740,538.00-			6,740,538.00-
6900 Gain(Loss) On Sales						
6920 Other Finance Sources	1,937,562.85-	125,700.00-	77,422.00-			77,422.00-
5000 Revenues	175,308,127.62-	190,721,965.00-	199,574,561.00-			199,574,561.00-
7000 Expenditures						
7001 Personnel Services	111,392,081.10	122,811,700.00	129,122,107.00	2,851,913.00		131,974,020.00
7200 O&M and Services	49,404,029.27	55,154,788.00	51,237,937.00	7,704,415.00	48,490.00	58,990,842.00
8700 Debt Service	1,068,140.50					
8800 Governmental Services	7,618,848.07	8,881,928.00	7,401,532.00	545,000.00		7,946,532.00
9000 Capital	5,530,661.32	7,744,893.00			14,799,827.00	14,799,827.00
9800 Other Financing Uses	1,983,476.00	1,570,000.00	1,520,000.00			1,520,000.00
7000 Expenditures	176,997,236.26	196,163,309.00	189,281,576.00	11,101,328.00	14,848,317.00	215,231,221.00
00001 General	1,689,108.64	5,441,344.00	10,292,985.00-	11,101,328.00	14,848,317.00	15,656,660.00

2019 Fund Summary Operating Report

00002 Special Revenue

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00002 Special Revenue						
5000 Revenues						
5001 Taxes						
5000 Revenues						
00002 Special Revenue						

2019 Fund Summary Operating Report

00003 Detention Facility Expansion

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00003 Detention Facility Expa						
5000 Revenues						
6550 Investment Income						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00003 Detention Facility Expa						

2019 Fund Summary Operating Report

00004 Capital Facilities Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00004 Capital Facilities Fund						
5000 Revenues						
5001 Taxes	21,009,681.44-	19,476,315.00-	20,644,894.00-			20,644,894.00-
5219 Intergov'tl Revenue	95,536.62-					
5800 Charges for Services						
6550 Investment Income	361,871.58-	30,000.00-	96,134.00-			96,134.00-
6600 Misc Revenues	204,425.62-		5,600,000.00-			5,600,000.00-
6920 Other Finance Sources	869,959.00-	1,670,000.00-	1,070,000.00-			1,070,000.00-
5000 Revenues	22,541,474.26-	21,176,315.00-	27,411,028.00-			27,411,028.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	468,258.85		40,000.00			40,000.00
8700 Debt Service	14,094,794.69	15,162,400.00	15,191,800.00			15,191,800.00
8800 Governmental Services						
9000 Capital	40,958,731.41	1,200,000.00			18,250,000.00	18,250,000.00
9800 Other Financing Uses	1,268,141.00					
7000 Expenditures	56,789,925.95	16,362,400.00	15,231,800.00		18,250,000.00	33,481,800.00
00004 Capital Facilities Fund	34,248,451.69	4,813,915.00-	12,179,228.00-		18,250,000.00	6,070,772.00

2019 Fund Summary Operating Report

00005 Golf Course Fund (Enterprise)

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00005 Golf Course Fund (Enter						
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue	11,501.24-					
5800 Charges for Services	3,093,715.90-	2,873,500.00-	2,872,950.00-			2,872,950.00-
6550 Investment Income	22,171.25-	5,000.00-	19,905.00-			19,905.00-
6600 Misc Revenues	274,010.72-	220,000.00-	235,000.00-			235,000.00-
6900 Gain(Loss) On Sales	1,525.00-					
6920 Other Finance Sources						
5000 Revenues	3,402,924.11-	3,098,500.00-	3,127,855.00-			3,127,855.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	2,911,510.71	2,502,209.00	2,416,409.00	100,000.00		2,516,409.00
8700 Debt Service						
9000 Capital		250,000.00			142,000.00	142,000.00
9800 Other Financing Uses						
7000 Expenditures	2,911,510.71	2,752,209.00	2,416,409.00	100,000.00	142,000.00	2,658,409.00
00005 Golf Course Fund (Enter	491,413.40-	346,291.00-	711,446.00-	100,000.00	142,000.00	469,446.00-

2019 Fund Summary Operating Report

00006 Fleet Mgmt. (Internal Service)

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00006 Fleet Mgmt. (Internal S						
5000 Revenues	8,260.00-					
5800 Charges for Services						
6600 Misc Revenues	6,209,168.09-	7,543,644.00-	8,173,268.00-			8,173,268.00-
6900 Gain(Loss) On Sales	382,185.73-	410,000.00-	410,000.00-			410,000.00-
6920 Other Finance Sources						
5000 Revenues	6,599,613.82-	7,953,644.00-	8,583,268.00-			8,583,268.00-
7000 Expenditures						
7001 Personnel Services	1,417,602.76	1,523,558.00	1,549,010.00			1,549,010.00
7200 O&M and Services	6,253,974.32	3,375,835.00	3,207,567.00	54,750.00		3,262,317.00
8800 Governmental Services						
9000 Capital		8,255,500.00			5,675,000.00	5,675,000.00
9800 Other Financing Uses		50,700.00	77,422.00			77,422.00
7000 Expenditures	7,671,577.08	13,205,593.00	4,833,999.00	54,750.00	5,675,000.00	10,563,749.00
00006 Fleet Mgmt. (Internal S	1,071,963.26	5,251,949.00	3,749,269.00-	54,750.00	5,675,000.00	1,980,481.00

2019 Fund Summary Operating Report

00007 Stormwater Utility(Enterprise)

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00007 Stormwater Utility(Ente						
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue						
5800 Charges for Services	2,311,879.69-	2,231,250.00-	2,222,000.00-			2,222,000.00-
6550 Investment Income						
6600 Misc Revenues	6,048.97-					
6920 Other Finance Sources						
5000 Revenues	2,317,928.66-	2,231,250.00-	2,222,000.00-			2,222,000.00-
7000 Expenditures						
7001 Personnel Services	298,598.92	344,826.00	321,865.00			321,865.00
7200 O&M and Services	90,466.29	291,671.00	242,828.00	139,000.00		381,828.00
8800 Governmental Services	12,000.00					
9000 Capital		1,828,506.00			4,500,000.00	4,500,000.00
9800 Other Financing Uses						
7000 Expenditures	401,065.21	2,465,003.00	564,693.00	139,000.00	4,500,000.00	5,203,693.00
00007 Stormwater Utility(Ente	1,916,863.45-	233,753.00	1,657,307.00-	139,000.00	4,500,000.00	2,981,693.00

2019 Fund Summary Operating Report

00008 General Fixed Assets

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00008 General Fixed Assets						
9800 Other Financing Uses	85,884.53					
7000 Expenditures	85,884.53					
00008 General Fixed Assets	85,884.53					

2019 Fund Summary Operating Report

00008 General Fixed Assets

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00009 St. of Net Assets/Liabi						
7000 Expenditures						
7200 O&M and Services	23,816,082.35					
7000 Expenditures	23,816,082.35					
00009 St. of Net Assets/Liabi	23,816,082.35					

2019 Fund Summary Operating Report

00011 Sub-Station Construction Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00011 Sub-Station Constructio						
5000 Revenues						
5219 Intergov'tl Revenue						
6550 Investment Income						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7200 O&M and Services						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00011 Sub-Station Constructio						

2019 Fund Summary Operating Report

00012 Library

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00012 Library						
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue						
5800 Charges for Services						
6480 Fines & Forfeitures						
6550 Investment Income						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00012 Library						

2019 Fund Summary Operating Report

00013 Road & Bridge

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00013 Road & Bridge						
5000 Revenues						
5001 Taxes	35,426,009.91-	33,727,857.00-	37,227,234.00-			37,227,234.00-
5120 Licenses & Permits	338,972.46-	225,000.00-	350,000.00-			350,000.00-
5219 Intergov'tl Revenue	13,652,308.54-	10,900,711.00-	9,367,016.00-			9,367,016.00-
5800 Charges for Services	1,097,562.18-	1,904,497.00-	1,837,500.00-			1,837,500.00-
6480 Fines & Forfeitures	17,506.56-	33,500.00-	20,000.00-			20,000.00-
6550 Investment Income	15,359.76-	9,000.00-	13,789.00-			13,789.00-
6600 Misc Revenues	150,806.10-	63,213.00-	50,000.00-			50,000.00-
6920 Other Finance Sources						
5000 Revenues	50,698,525.51-	46,863,778.00-	48,865,539.00-			48,865,539.00-
7000 Expenditures						
7001 Personnel Services	5,376,355.67	6,374,028.00	7,022,627.00			7,022,627.00
7200 O&M and Services	15,585,918.26	20,446,911.00	19,029,306.00	2,561,933.00		21,591,239.00
8700 Debt Service						
8800 Governmental Services	13,768,815.78	13,530,743.00	14,248,286.00	1,200,000.00		15,448,286.00
9000 Capital	3,763,815.68	12,657,521.00			10,500,000.00	10,500,000.00
9800 Other Financing Uses		600,000.00				
7000 Expenditures	38,494,905.39	53,609,203.00	40,300,219.00	3,761,933.00	10,500,000.00	54,562,152.00
00013 Road & Bridge	12,203,620.12-	6,745,425.00	8,565,320.00-	3,761,933.00	10,500,000.00	5,696,613.00

2019 Fund Summary Operating Report

00014 Revenue Sharing

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00014 Revenue Sharing						
5000 Revenues						
5219 Intergov'tl Revenue						
6550 Investment Income						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00014 Revenue Sharing						

2019 Fund Summary Operating Report

00015 Social Services

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00015 Social Services						
5000 Revenues						
5001 Taxes	12,579,813.43-	14,880,026.00-	15,358,313.00-			15,358,313.00-
5120 Licenses & Permits						
5219 Intergov'tl Revenue	88,407,023.40-	94,294,547.00-	98,840,769.00-			98,840,769.00-
5800 Charges for Services						
6480 Fines & Forfeitures						
6550 Investment Income						
6600 Misc Revenues	113,703.90-					
6900 Gain(Loss) On Sales						
6920 Other Finance Sources						
5000 Revenues	101,100,540.73-	109,174,573.00-	114,199,082.00-			114,199,082.00-
6995 Cost of Goods Sold						
6996 Cost of Goods Sold						
6995 Cost of Goods Sold						
7000 Expenditures						
7001 Personnel Services	41,458,998.25	47,498,239.00	48,742,930.00			48,742,930.00
7200 O&M and Services	59,753,161.19	61,518,803.00	61,550,803.00	3,392,343.00		64,943,146.00
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	101,212,159.44	109,017,042.00	110,293,733.00	3,392,343.00		113,686,076.00
00015 Social Services	111,618.71	157,531.00-	3,905,349.00-	3,392,343.00		513,006.00-

2019 Fund Summary Operating Report

00016 Contingent

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00016 Contingent						
5000 Revenues						
5001 Taxes						
5800 Charges for Services						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
9800 Other Financing Uses						
7000 Expenditures						
00016 Contingent						

2019 Fund Summary Operating Report

00017 17

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00017 17						
5000 Revenues						
5001 Taxes						
5800 Charges for Services						
6550 Investment Income						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8700 Debt Service						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00017 17						

2019 Fund Summary Operating Report

00018 Retirement Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00018 Retirement Fund						
5000 Revenues						
5001 Taxes		1,985,690.00-	2,003,826.00-			2,003,826.00-
5800 Charges for Services						
6600 Misc Revenues						
6920 Other Finance Sources		50,000.00-				
5000 Revenues		2,035,690.00-	2,003,826.00-			2,003,826.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services		2,000,000.00	2,000,000.00			2,000,000.00
9800 Other Financing Uses						
7000 Expenditures		2,000,000.00	2,000,000.00			2,000,000.00
00018 Retirement Fund		35,690.00-	3,826.00-			3,826.00-

2019 Fund Summary Operating Report

00019 Insurance (Internal Service)

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00019 Insurance (Internal Ser						
5000 Revenues						
5001 Taxes						
5800 Charges for Services	18,932,191.72-	22,949,460.00-	24,798,598.00-			24,798,598.00-
6480 Fines & Forfeitures						
6600 Misc Revenues	52,021.65-					
6920 Other Finance Sources						
5000 Revenues	18,984,213.37-	22,949,460.00-	24,798,598.00-			24,798,598.00-
7000 Expenditures						
7001 Personnel Services	521,829.64	679,977.00	770,307.00			770,307.00
7200 O&M and Services	18,195,612.18	23,250,613.00	23,673,613.00	419,080.00		24,092,693.00
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	18,717,441.82	23,930,590.00	24,443,920.00	419,080.00		24,863,000.00
00019 Insurance (Internal Ser	266,771.55-	981,130.00	354,678.00-	419,080.00		64,402.00

2019 Fund Summary Operating Report

00020 Developmentally Disabled Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00020 Developmentally Disable						
5000 Revenues						
5001 Taxes	1,373,993.78-	1,625,230.00-	1,677,470.00-			1,677,470.00-
5800 Charges for Services						
5000 Revenues	1,373,993.78-	1,625,230.00-	1,677,470.00-			1,677,470.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	20,596.69	23,860.00	24,998.00			24,998.00
8800 Governmental Services	1,236,184.98	1,531,649.00	1,267,815.00	244,819.00		1,512,634.00
7000 Expenditures	1,256,781.67	1,555,509.00	1,292,813.00	244,819.00		1,537,632.00
00020 Developmentally Disable	117,212.11-	69,721.00-	384,657.00-	244,819.00		139,838.00-

2019 Fund Summary Operating Report

00021 Manpower Escrow

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00021 Manpower Escrow						
5000 Revenues						
6550 Investment Income						
5000 Revenues						
7000 Expenditures						
9800 Other Financing Uses						
7000 Expenditures						
00021 Manpower Escrow						

2019 Fund Summary Operating Report

00022 OCS Discretionary Grant

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00022 OCS Discretionary Grant						
5000 Revenues						
6920 Other Finance Sources						
5000 Revenues						
00022 OCS Discretionary Grant						

2019 Fund Summary Operating Report

00023 Open Space

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00023 Open Space						
5000 Revenues						
5120 Licenses & Permits						
5219 Intergov'tl Revenue						
5800 Charges for Services						
6550 Investment Income						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7200 O&M and Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00023 Open Space						

2019 Fund Summary Operating Report

00024 Conservation Trust

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00024 Conservation Trust						
5000 Revenues						
5120 Licenses & Permits						
5219 Intergov'tl Revenue	727,228.96-	701,133.00-	701,133.00-			701,133.00-
5800 Charges for Services						
6480 Fines & Forfeitures						
6550 Investment Income	19,352.88-	8,500.00-	17,374.00-			17,374.00-
6600 Misc Revenues						
6900 Gain(Loss) On Sales						
6920 Other Finance Sources						
5000 Revenues	746,581.84-	709,633.00-	718,507.00-			718,507.00-
7000 Expenditures						
7001 Personnel Services	404,286.86	415,823.00	403,117.00			403,117.00
7200 O&M and Services	59,982.44	85,100.00	65,100.00			65,100.00
8800 Governmental Services						
9000 Capital	139,665.21				187,500.00	187,500.00
9800 Other Financing Uses						
7000 Expenditures	603,934.51	500,923.00	468,217.00		187,500.00	655,717.00
00024 Conservation Trust	142,647.33-	208,710.00-	250,290.00-		187,500.00	62,790.00-

2019 Fund Summary Operating Report

00025 Waste Management

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00025 Waste Management						
5000 Revenues						
5800 Charges for Services	519,735.64-	600,000.00-	610,000.00-			610,000.00-
6550 Investment Income						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues	519,735.64-	600,000.00-	610,000.00-			610,000.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	464,167.32	376,255.00	376,255.00			376,255.00
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	464,167.32	376,255.00	376,255.00			376,255.00
00025 Waste Management	55,568.32-	223,745.00-	233,745.00-			233,745.00-

2019 Fund Summary Operating Report

00026 HUTF Capital Projects Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00026 HUTF Capital Projects F						
5000 Revenues						
6550 Investment Income						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8700 Debt Service						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00026 HUTF Capital Projects F						

2019 Fund Summary Operating Report

00027 Open Space Projects Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00027 Open Space Projects Fun						
5000 Revenues						
5219 Intergov'tl Revenue	6,998,054.00-	5,000.00-				
6550 Investment Income	17,266.34-	10,000.00-	15,501.00-			15,501.00-
6600 Misc Revenues	106,412.29-	35,000.00-	30,000.00-			30,000.00-
6920 Other Finance Sources	3,909,579.98-	3,779,339.00-	5,225,000.00-			5,225,000.00-
5000 Revenues	11,031,312.61-	3,829,339.00-	5,270,501.00-			5,270,501.00-
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services	380,381.07	881,800.00	65,800.00	450,000.00		515,800.00
8800 Governmental Services		387,500.00				
9000 Capital	10,155,664.32	2,175,000.00			4,675,000.00	4,675,000.00
9800 Other Financing Uses						
7000 Expenditures	10,536,045.39	3,444,300.00	65,800.00	450,000.00	4,675,000.00	5,190,800.00
00027 Open Space Projects Fun	495,267.22-	385,039.00-	5,204,701.00-	450,000.00	4,675,000.00	79,701.00-

2019 Fund Summary Operating Report

00028 Open Space Sales Tax Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00028 Open Space Sales Tax Fu						
5000 Revenues						
5001 Taxes	17,524,299.05-	16,230,262.00-	17,204,078.00-			17,204,078.00-
6550 Investment Income	354,538.59-	140,000.00-	318,300.00-			318,300.00-
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues	17,878,837.64-	16,370,262.00-	17,522,378.00-			17,522,378.00-
7000 Expenditures						
7001 Personnel Services	123,075.14	130,055.00	138,536.00			138,536.00
7200 O&M and Services	16,043.94	96,182.00	96,182.00	20,000.00		116,182.00
8800 Governmental Services	15,802,654.94	14,951,318.00	15,848,397.00			15,848,397.00
9000 Capital						
9800 Other Financing Uses	3,909,579.98	3,779,339.00	5,225,000.00			5,225,000.00
7000 Expenditures	19,851,354.00	18,956,894.00	21,308,115.00	20,000.00		21,328,115.00
00028 Open Space Sales Tax Fu	1,972,516.36	2,586,632.00	3,785,737.00	20,000.00		3,805,737.00

2019 Fund Summary Operating Report

00029 Noise Mitigation Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00029 Noise Mitigation Fund						
5000 Revenues						
5219 Intergov'tl Revenue						
5800 Charges for Services						
6480 Fines & Forfeitures						
6550 Investment Income	15,911.44-	7,500.00-	14,285.00-			14,285.00-
6920 Other Finance Sources						
5000 Revenues	15,911.44-	7,500.00-	14,285.00-			14,285.00-
7000 Expenditures						
7200 O&M and Services		45,000.00	45,000.00			45,000.00
8800 Governmental Services						
9800 Other Financing Uses	669,421.85					
7000 Expenditures	669,421.85	45,000.00	45,000.00			45,000.00
00029 Noise Mitigation Fund	653,510.41	37,500.00	30,715.00			30,715.00

2019 Fund Summary Operating Report

00030 Community Dev Block Grant Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00030 Community Dev Block Gra						
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue	1,466,149.06-	6,019,458.00-	5,050,658.00-			5,050,658.00-
5800 Charges for Services						
6550 Investment Income	30,211.89-	23,000.00-				
6600 Misc Revenues	309,597.37-	1,474,030.00-	1,750,000.00-			1,750,000.00-
6920 Other Finance Sources						
5000 Revenues	1,805,958.32-	7,516,488.00-	6,800,658.00-			6,800,658.00-
7000 Expenditures						
7001 Personnel Services	278,350.45	440,090.00	341,446.00			341,446.00
7200 O&M and Services	35,051.23	57,960.00	55,868.00			55,868.00
8700 Debt Service	665,992.69	1,706,573.00				
8800 Governmental Services	1,272,999.77	5,427,205.00	6,800,658.00			6,800,658.00
9000 Capital	21,450.00					
9800 Other Financing Uses						
7000 Expenditures	2,273,844.14	7,631,828.00	7,197,972.00			7,197,972.00
00030 Community Dev Block Gra	467,885.82	115,340.00	397,314.00			397,314.00

2019 Fund Summary Operating Report

00031 Headstart Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00031 Headstart Fund						
5000 Revenues						
5120 Licenses & Permits						
5219 Intergov'tl Revenue	4,685,453.18-	4,246,426.00-	4,617,057.00-			4,617,057.00-
6600 Misc Revenues	731.57-					
6920 Other Finance Sources		50,000.00-	50,000.00-			50,000.00-
5000 Revenues	4,686,184.75-	4,296,426.00-	4,667,057.00-			4,667,057.00-
7000 Expenditures						
7001 Personnel Services	3,603,810.78	3,621,713.00	3,552,553.00			3,552,553.00
7200 O&M and Services	1,205,577.03	674,713.00	1,046,101.00			1,046,101.00
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	4,809,387.81	4,296,426.00	4,598,654.00			4,598,654.00
00031 Headstart Fund	123,203.06		68,403.00-			68,403.00-

2019 Fund Summary Operating Report

00032 Other Human Services Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00032 Other Human Services Fu						
5000 Revenues						
5219 Intergov'tl Revenue						
5800 Charges for Services						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00032 Other Human Services Fu						

2019 Fund Summary Operating Report

00033 Venture Grant

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00033 Venture Grant						
5000 Revenues						
5219 Intergov'tl Revenue						
6600 Misc Revenues						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8800 Governmental Services						
7000 Expenditures						
00033 Venture Grant						

2019 Fund Summary Operating Report

00034 Comm Services Blk Grant Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00034 Comm Services Blk Grant						
5000 Revenues						
5219 Intergov'tl Revenue	350,110.38-	500,000.00-	500,000.00-			500,000.00-
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues	350,110.38-	500,000.00-	500,000.00-			500,000.00-
7000 Expenditures						
7001 Personnel Services	143,958.66	7,091.00-	165,260.00			165,260.00
7200 O&M and Services	72,566.94	21,201.00	21,201.00			21,201.00
8700 Debt Service						
8800 Governmental Services	234,934.95	329,206.00	218,000.00	95,067.00		313,067.00
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures	451,460.55	343,316.00	404,461.00	95,067.00		499,528.00
00034 Comm Services Blk Grant	101,350.17	156,684.00-	95,539.00-	95,067.00		472.00-

2019 Fund Summary Operating Report

00035 Workforce & Business Center

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00035 Workforce & Business Ce						
5000 Revenues						
5219 Intergov'tl Revenue	5,560,601.67-	7,169,536.89-	6,578,738.47-			6,578,738.47-
6600 Misc Revenues	2,047.46-	75,000.00				
6920 Other Finance Sources						
5000 Revenues	5,562,649.13-	7,094,536.89-	6,578,738.47-			6,578,738.47-
7000 Expenditures						
7001 Personnel Services	3,857,293.30	3,674,408.37	3,046,159.53			3,046,159.53
7200 O&M and Services	1,708,114.36	1,674,496.58	1,335,801.08			1,335,801.08
8800 Governmental Services		1,745,631.68	2,196,777.37			2,196,777.37
9000 Capital						
7000 Expenditures	5,565,407.66	7,094,536.63	6,578,737.98			6,578,737.98
00035 Workforce & Business Ce	2,758.53	.26-	.49-			.49-

2019 Fund Summary Operating Report

00036 Weatherization Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00036 Weatherization Fund						
5000 Revenues						
5219 Intergov'tl Revenue						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8800 Governmental Services						
9000 Capital						
7000 Expenditures						
00036 Weatherization Fund						

2019 Fund Summary Operating Report

00037 Mobility Services Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00037 Mobility Services Fund						
5000 Revenues						
5219 Intergov'tl Revenue						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
7000 Expenditures						
00037 Mobility Services Fund						

2019 Fund Summary Operating Report

00038 ACPITD-II B SYEP

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00038 ACPITD-II B SYEP						
5000 Revenues						
6550 Investment Income						
6600 Misc Revenues						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
7000 Expenditures						
00038 ACPITD-II B SYEP						

2019 Fund Summary Operating Report

00039 Airport Development

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00039 Airport Development						
5000 Revenues						
5219 Intergov'tl Revenue						
6550 Investment Income						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
9800 Other Financing Uses						
7000 Expenditures						
00039 Airport Development						

2019 Fund Summary Operating Report

00040 Airport Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00040 Airport Fund						
5000 Revenues						
5800 Charges for Services						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8700 Debt Service						
8800 Governmental Services						
9800 Other Financing Uses						
7000 Expenditures						
00040 Airport Fund						

2019 Fund Summary Operating Report

00042 Criminal Justice Facility

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00042 Criminal Justice Facili						
5000 Revenues						
5001 Taxes						
5800 Charges for Services						
6550 Investment Income						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8700 Debt Service						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00042 Criminal Justice Facili						

2019 Fund Summary Operating Report

00043 Front Range Airport

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00043 Front Range Airport						
5000 Revenues						
5001 Taxes						
5120 Licenses & Permits						
5219 Intergov'tl Revenue	81,554.77-	509,617.00-	40,000.00-			40,000.00-
5800 Charges for Services	2,544,285.12-	2,606,699.00-	2,749,288.00-			2,749,288.00-
6480 Fines & Forfeitures						
6550 Investment Income						
6600 Misc Revenues	3,967.83	2,500.00-				
6900 Gain(Loss) On Sales						
6920 Other Finance Sources	729,752.00-	400,000.00-	400,000.00-			400,000.00-
5000 Revenues	3,351,624.06-	3,518,816.00-	3,189,288.00-			3,189,288.00-
6995 Cost of Goods Sold						
6996 Cost of Goods Sold						
6995 Cost of Goods Sold						
7000 Expenditures						
7001 Personnel Services	1,089,344.13	1,324,201.00	1,361,457.00			1,361,457.00
7200 O&M and Services	3,199,051.74	2,134,624.00	2,002,426.00	344,130.00		2,346,556.00
8700 Debt Service	3,569.79					
8800 Governmental Services						
9000 Capital		588,463.00			450,000.00	450,000.00
9800 Other Financing Uses						
7000 Expenditures	4,291,965.66	4,047,288.00	3,363,883.00	344,130.00	450,000.00	4,158,013.00
00043 Front Range Airport	940,341.60	528,472.00	174,595.00	344,130.00	450,000.00	968,725.00

2019 Fund Summary Operating Report

00044 Water and Wastewater

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00044 Water and Wastewater						
5000 Revenues						
5001 Taxes						
5120 Licenses & Permits						
5219 Intergov'tl Revenue						
5800 Charges for Services						
6480 Fines & Forfeitures						
6550 Investment Income						
6600 Misc Revenues						
6900 Gain(Loss) On Sales						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00044 Water and Wastewater						

2019 Fund Summary Operating Report

00050 Flatrock Facility Fund

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00050 Flatrock Facility Fund						
5000 Revenues						
5001 Taxes						
5219 Intergov'tl Revenue						
5800 Charges for Services	466,991.00-	627,455.00-	460,425.00-			460,425.00-
6550 Investment Income						
6600 Misc Revenues	35,584.41-	12,500.00-	12,500.00-			12,500.00-
6920 Other Finance Sources	383,765.00-					
5000 Revenues	886,340.41-	639,955.00-	472,925.00-			472,925.00-
7000 Expenditures						
7001 Personnel Services	85,879.83	122,814.00	115,549.00			115,549.00
7200 O&M and Services	325,667.46	239,145.00	222,145.00	131,800.00		353,945.00
8800 Governmental Services						
9000 Capital	173,842.37	145,000.00				
9800 Other Financing Uses		75,000.00				
7000 Expenditures	585,389.66	581,959.00	337,694.00	131,800.00		469,494.00
00050 Flatrock Facility Fund	300,950.75-	57,996.00-	135,231.00-	131,800.00		3,431.00-

2019 Fund Summary Operating Report

00090 Front Range Airport Authority

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00090 Front Range Airport Aut						
5000 Revenues						
5219 Intergov'tl Revenue						
5800 Charges for Services						
6550 Investment Income						
6600 Misc Revenues						
6920 Other Finance Sources						
5000 Revenues						
6995 Cost of Goods Sold						
6996 Cost of Goods Sold						
6995 Cost of Goods Sold						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00090 Front Range Airport Aut						

2019 Fund Summary Operating Report

00091 Water & Wastewater

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00091 Water & Wastewater						
5000 Revenues						
5219 Intergov'tl Revenue						
5800 Charges for Services						
6550 Investment Income						
6920 Other Finance Sources						
5000 Revenues						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8700 Debt Service						
8800 Governmental Services						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00091 Water & Wastewater						

2019 Fund Summary Operating Report

00092 Neighborhood Parks Public Land

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00092 Neighborhood Parks Publ						
5000 Revenues						
5800 Charges for Services						
5000 Revenues						
7000 Expenditures						
8800 Governmental Services						
7000 Expenditures						
00092 Neighborhood Parks Publ						

2019 Fund Summary Operating Report

00093 Release Of Collateral Public L

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00093 Release Of Collateral P						
5000 Revenues						
5800 Charges for Services						
5000 Revenues						
7000 Expenditures						
00093 Release Of Collateral P						

2019 Fund Summary Operating Report

00094 Sheriff Payables

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00094 Sheriff Payables						
7000 Expenditures						
8800 Governmental Services						
7000 Expenditures						
00094 Sheriff Payables						

2019 Fund Summary Operating Report

00099 Model Chart of Accounts

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00099 Model Chart of Accounts						
5000 Revenues						
5001 Taxes						
5120 Licenses & Permits						
5219 Intergov'tl Revenue						
5800 Charges for Services						
6480 Fines & Forfeitures						
6550 Investment Income						
6600 Misc Revenues						
6900 Gain(Loss) On Sales						
6920 Other Finance Sources						
5000 Revenues						
6995 Cost of Goods Sold						
6996 Cost of Goods Sold						
6995 Cost of Goods Sold						
7000 Expenditures						
7001 Personnel Services						
7200 O&M and Services						
8700 Debt Service						
8800 Governmental Servi						
9000 Capital						
9800 Other Financing Uses						
7000 Expenditures						
00099 Model Chart of Accounts						

2019 Fund Summary Operating Report

00120 Library Fixed Assets

Description	2017 Actual	2018 Budget Adopted	2019 Budget Proposed	2019 Business Case Proposed	2019 5 Year Plan Proposed	2019 Total Budget Proposed
00120 Library Fixed Assets						
5000 Revenues						
6900 Gain(Loss) On Sales						
5000 Revenues						
7000 Expenditures						
7200 O&M and Services						
7000 Expenditures						
00120 Library Fixed Assets						
GRAND TOTAL	49,294,360.88	15,466,222.74	43,403,613.49	20,254,250.00	59,227,817.00	36,078,453.51