



ADAMS COUNTY

COLORADO
BOARD OF COUNTY COMMISSIONERS

Eva J. Henry - District #1
Charles "Chaz" Tedesco - District #2
Emma Pinter - District #3
Steve O'Dorisio - District #4
Lynn Baca - District #5

**STUDY SESSION AGENDA
TUESDAY
November 9, 2021**

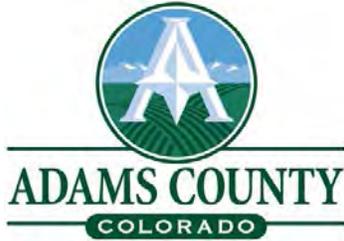
**ADAMS COUNTY GOVERNMENT CENTER
CONFERENCE CENTER, ROOM BRANTNER GULCH B**

ALL TIMES LISTED ON THIS AGENDA ARE SUBJECT TO CHANGE

- | | | |
|-------------------|---------------------|---|
| 11:00 A.M. | ATTENDEE(S): | Byron Fanning |
| | ITEM: | Parks, Open Space & Cultural Arts Update |
| 11:30 A.M. | ATTEDNEE(S): | Matt Rivera / Beth Torgersen / Gail Moon / Max Cerone / Ryan Dodge |
| | ITEM: | Neighborhood Services Graffiti Program Update |
| 12:00 P.M. | ATTENDEE(S): | Ryan Nalty |
| | ITEM: | Closeout of Business and Housing Response / Recovery Groups |
| 12:30 P.M. | ATTENDEE(S): | Raymond Gonzales |
| | ITEM: | Administrative Item Review / Commissioners Communication |

(AND SUCH OTHER MATTERS OF PUBLIC BUSINESS WHICH MAY ARISE)

AGENDA IS SUBJECT TO CHANGE



STUDY SESSION ITEM SUMMARY

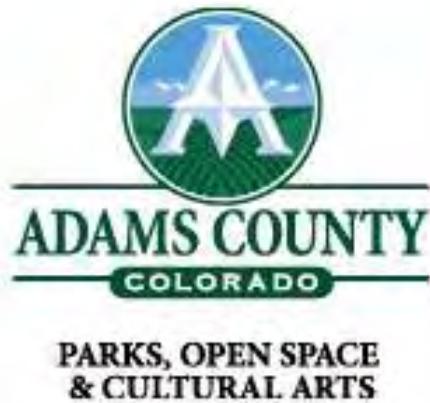
DATE OF STUDY SESSION: November 9, 2021
SUBJECT: Parks, Open Space, & Cultural Arts Update
OFFICE/DEPARTMENT: POSCA
CONTACT: Byron Fanning
FINANCIAL IMPACT: N/A – Information only
SUPPORT/RESOURCES REQUEST: Update on operations and projects from the POSCA Department in 2021
DIRECTION NEEDED: N/A.
RECOMMENDED ACTION: N/A

DISCUSSION POINTS:

This information only study session will be to update the BOCC on progress made within the Parks, Open Space & Cultural Arts Department over the last year. The presentation will include updates in the following areas:

- Arts & Culture
- Maintenance
- Planning, Design & Construction
- Ranger Program
- Events
- Partnerships
- Water Issues
- Culture & Staff Morale

Department Staff will present the information and be available to answer any questions the BOCC may have. This study session is expected to last 30 minutes.



Parks, Open Space & Cultural Arts 2021 BOCC Update



Adams County Vision

Adams County is the most innovative and inclusive county in America for all families and businesses.

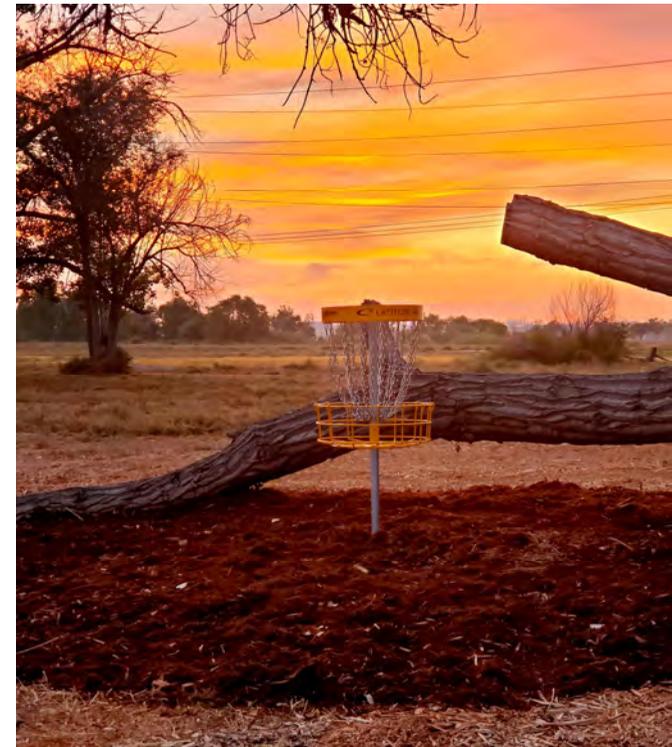
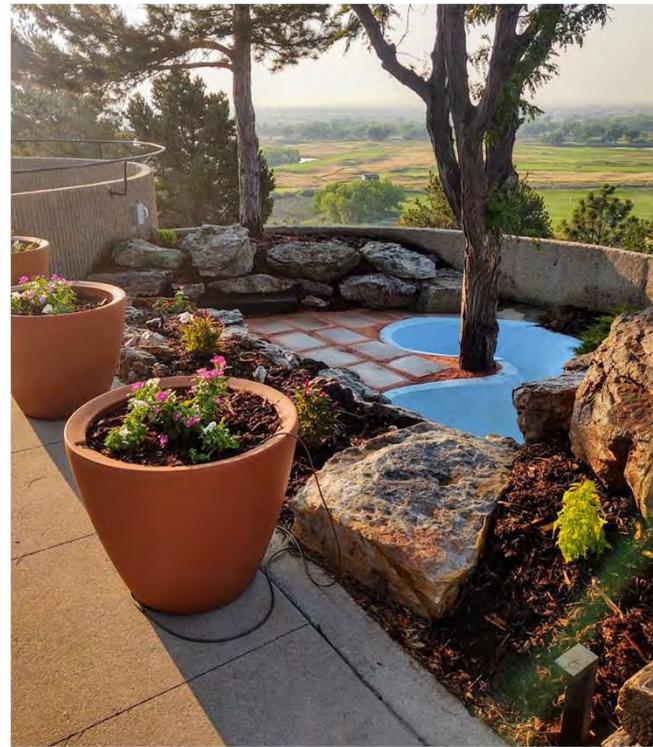


POSCA – We are the Quality of Life Department!



- Continuous Improvements to the System & Events
- Looking for Innovative Solutions & Partnerships
- Environmental Stewardship
- Listening to the Needs of the Community
- Creating a Sense of Place & Community



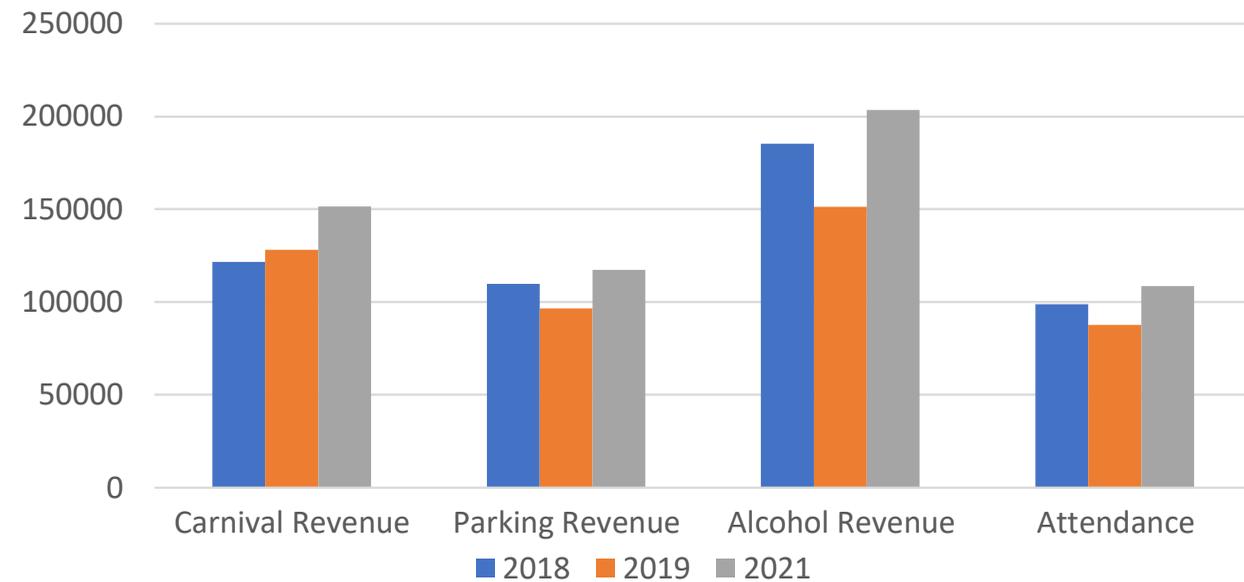


**Continuous Improvement:
Maintenance**

Continuous Improvement: Events



Adams County Fair Revenue History 2018-2021





Continuous Improvement: Events

Continuous Improvement: Morale



STAFF IS
EMPOWERED TO
TAKE PART IN OUR
WORK



STAFF IDEAS ARE
LISTENED TO



CULTURAL
COMPETENCY
SURVEY RESULTS
CONTINUE TO
CLIMB

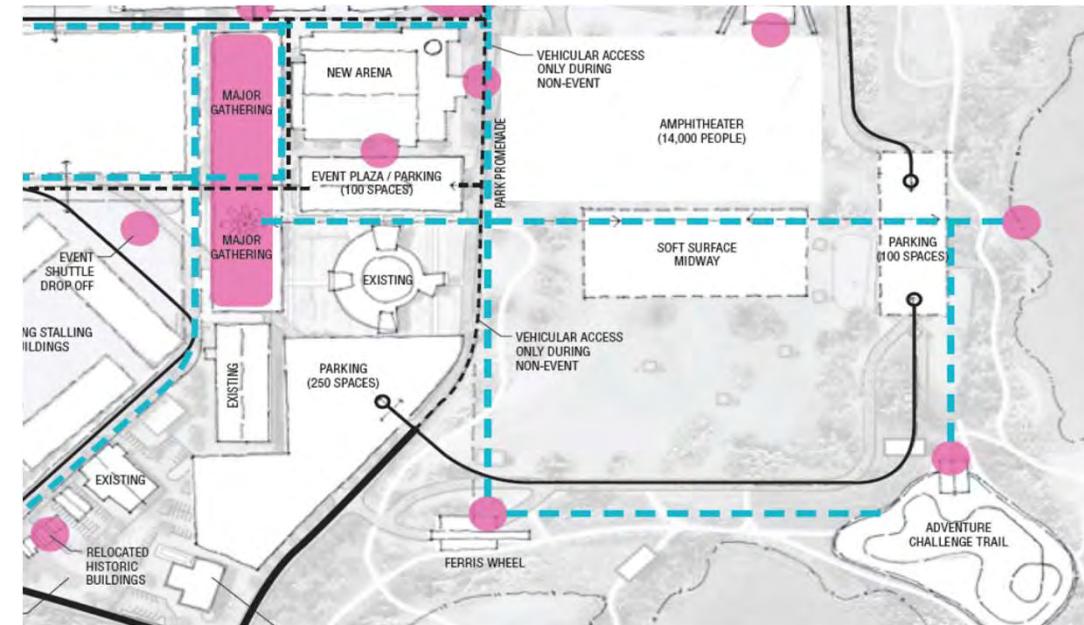


WE HAVE AN
INCREIBLE
STAFF AND THEY
MATTER!

Innovative Solutions



- Challenges with water management
- Recycling at the Fair
- Plans for the Fairgrounds
- Strong focus on grant funding



Partnerships



- DEI Initiatives with P&C
- Mann Lakes with Facilities, Todd Creek & SACWSD
- South Platte Coalition with CCC, Thornton, Brighton, MHFD & Greenway Foundation
- Clear Creek Coalition with JeffCo



Partnerships (continued)

- Support for Snow Removal with PW
- CSU Extension
- Historic Splendid Valley with Brighton
- Dragon Boats
- Zoo & Botanical Gardens
- AdCo Parks Directors Monthly Meetings
- E-470 on the Bluffs Project

Environmental Stewardship



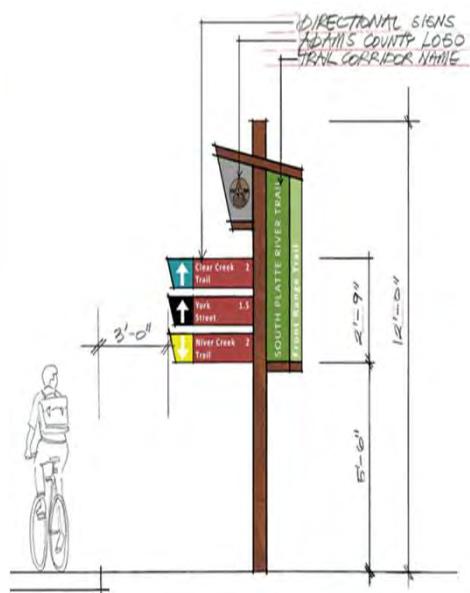
Listening to & Engaging with the Community



- Public Meetings
 - Planning Projects such as Advancing Adams
 - Willow Bay and Bluffs Open Space
- Ranger Outreach at Twin Lakes Park
- Welby Days & Dragon Boat Event Support
- Grand Openings & Ground Breaking Events
 - Animal Shelter
 - Veteran's Memorial
- Extension Community Survey



Creating a Sense of Place



Creating a Sense of Place



Creating Community



- When the County Calls, We Deliver
 - Covid Support
 - Snow Removal
 - Event Support
 - Whatever is needed



Department Purpose Statement



To significantly enhance quality of life, enrich communities & INSPIRE!



Department Purpose Statement



- Questions?
- **Thank you for your time today and all you to do support us!**





STUDY SESSION ITEM SUMMARY

DATE OF STUDY SESSION: November 9, 2021
SUBJECT: Seasonal Graffiti Program Update
OFFICE/DEPARTMENT: Neighborhood Services/Community Safety and Well-Being
CONTACT: Gail Moon, Max Cercone, Beth Torgersen, Ryan Dodge, Matthew Rivera
FINACIAL IMPACT: N/A
SUPPORT/RESOURCES REQUEST: N/A
DIRECTION NEEDED:
RECOMMENDED ACTION: Support to move forward with the seasonal graffiti program.

DISCUSSION POINTS:

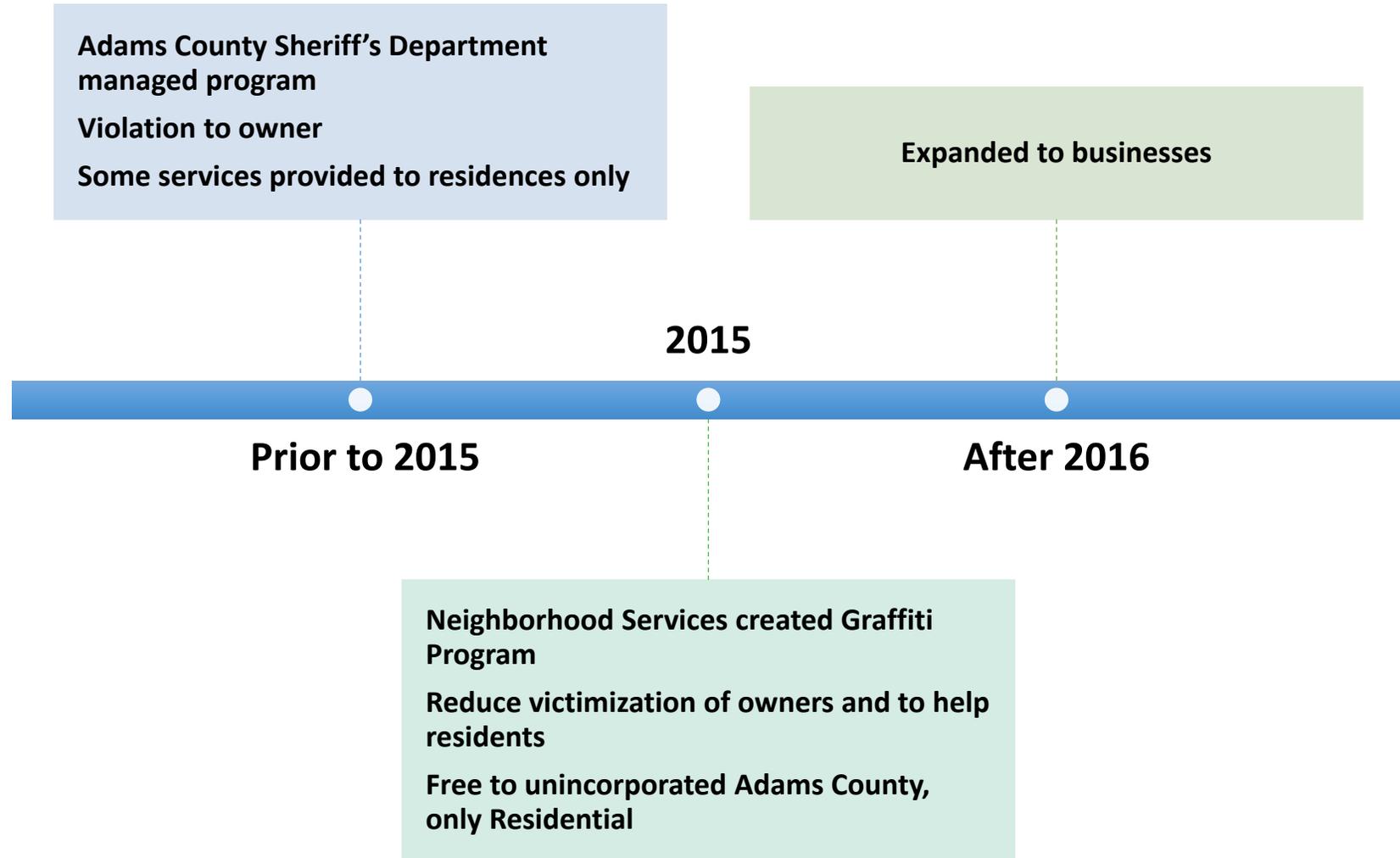
- Neighborhood Services Code Compliance piloted a seasonal graffiti program from May-October 2021.
- This presentation is intended to provide an update regarding the seasonal graffiti program to include discussion on the following: the objectives of the pilot program, data analysis of the pilot program and potential next steps.

Neighborhood Services Seasonal Graffiti Program Update

Gail Moon, Max Cercone, Beth Torgersen and Ryan Dodge

November 9, 2021

History of Graffiti Program

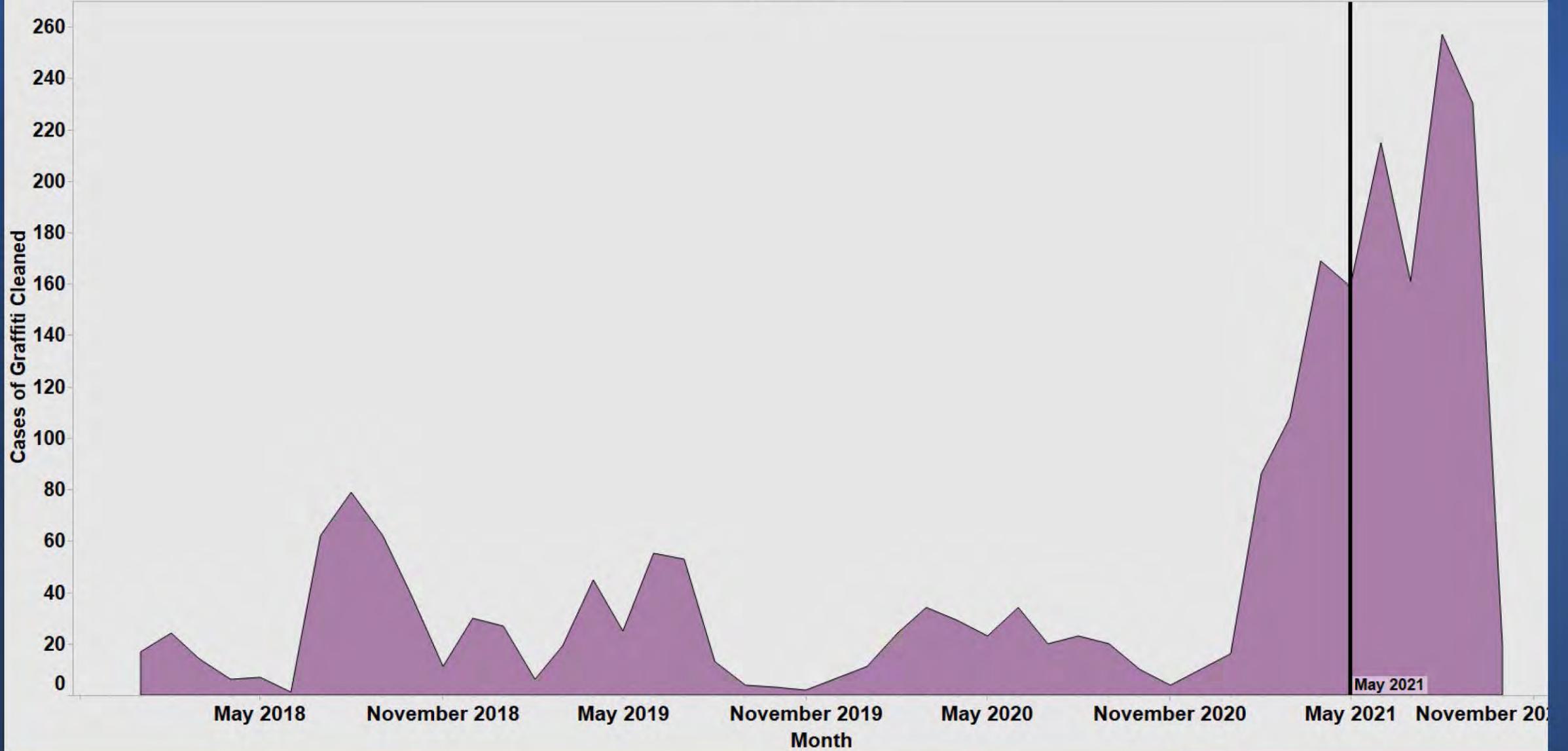




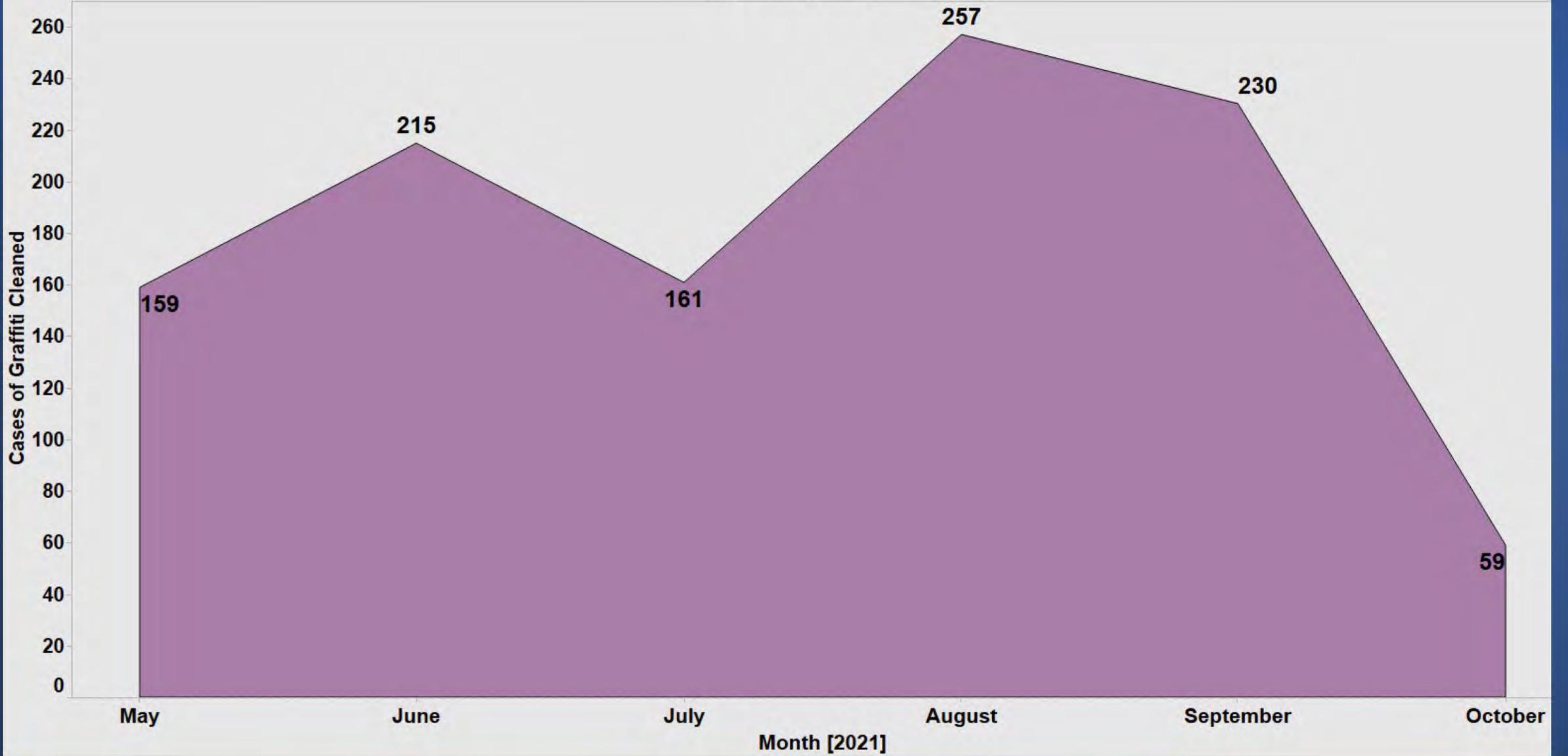
Seasonal Graffiti Program

- Pilot May-October 2021
 - Proactive Response
 - Increase in Complaints
 - Spike in Graffiti
- Hiring
 - Two part-time staff
 - Preference for those with lived experience
- Goals
 - Minimize graffiti in Adams County
 - Development of new skills while earning livable wage
 - Collaboration with internal stakeholders

Graffiti Cleaned By Month



Graffiti Cleaned
By Month (2021)



Total Graffiti Resolved (May-Oct)
By Quarter

2018 Q2	2018 Q3	2019 Q2	2019 Q3	2020 Q2	2020 Q3	2021 Q2	2021 Q3
<u>14</u>	<u>203</u>	<u>125</u>	<u>70</u>	<u>86</u>	<u>63</u>	<u>543</u>	<u>648</u>

Graffiti Cleaned This Month

44

Graffiti Cleaned Year to Date

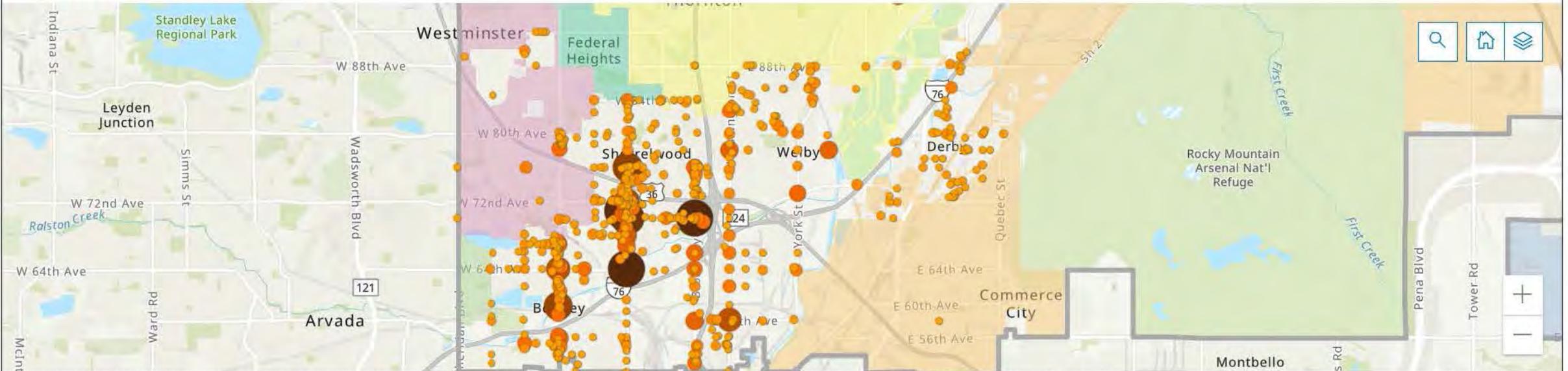
✓ 1443

Proactive graffiti cleanup



Map of Graffiti Cleaned in Adams County 2021

[Have you seen graffiti? Report it here](#)



Summary

2018-2020

1 staff

Private property cases

Peak Month-38 cases

278 average cases

2021

3 staff

Collaboration with stakeholders

Peak Month-257

1443 cases

Next Steps

Continue program for 2022

Partner with internal stakeholders for hiring process

Hire two part-time seasonal staff

Collaboration with External Stakeholders through MOUs

Questions?





STUDY SESSION ITEM SUMMARY

DATE OF STUDY SESSION: November 9, 2021
SUBJECT: Housing Stability & Business/Unemployed Support Close-Out and Recap.
OFFICE/DEPARTMENT: Community & Economic Development
CONTACT: Ryan Nalty, Deputy Director, Community & Economic Development Department
FINACIAL IMPACT: None
SUPPORT/RESOURCES REQUEST: None
DIRECTION NEEDED: None
RECOMMENDED ACTION: None

DISCUSSION POINTS:

- Following the work of the Response & Recovery Teams in 2020, the County chose to continue with 2 focus areas, Housing Stability and Business/Unemployed Support.
- The purpose of these new groups was to continue coordinating resources and support across the County government and involved stakeholders.
- Groups sought to understand ongoing needs, facilitate connections, and coordinate distribution of County-controlled resources.
- The groups have evolved now where a new approach is sought:
 - Business/Unemployed Support will move to being more of an external and private-sector lead conversation, with the County as a partner.
 - Overall Housing Stability transition is being determined but will include formation of an internal County-staff housing policy committee.
- The evolutions of the groups do not indicate focus on these issues is over, but more that the conversations need to be had in a new manner moving forwards.

Adams County Response and Recovery

Housing Stability
Business Retention & Support for the Unemployed

Purpose of the Workgroups

- Coordinate resources and supports across Adams County
 - Gain mutual understanding of the need
 - Facilitate connections
 - Open to anyone interested and building on the earlier 8 Response and Recovery Teams
 - Coordinate distribution of funds
- Identify who's best positioned to respond to need
- Ensure consistent communications around restrictions/openings
- Provide updates on vaccination

Workgroup Leadership Team

- Ryan Nalty - *AdCo, Chair of Business Response and Recovery*
- Peter LiFari - *Maiker Housing Partners, Chair of Housing Response and Recovery*
- Adam Burg - *AdCo*
- Ariel Tolefree-Williams - *AdCo*
- Jennifer Tellis - *TCHD*
- Lindsey Earl - *AdCo*
- Melissa Scheere - *AdCo*
- Matthew Jackson - *TCHD*
- Melissa Scheere - *AdCo*
- Crestina Martinez - *AdCo*

Business Workgroup Members

- Ryan Nalty - *AdCo*
- Adam Burg - *AdCo*
- Andres Carrera - *AdCo*
- Max Daffron - *AdCo*
- Amanda Blaurock - *Village Exchange Center*
- Adrian Gutierrez - *3 Margaritas*
- Bo Martinez - *City of Parker*
- Brittany Morris Saunders - *Amazon*
- Jennifer Tellis - *TCHD*
- Kami Welch - *Arvada Chamber*
- Juliet Abdel - *Westminster Chamber*
- Sofia Aguilar - *CO Hispanic Chamber of Commerce*
- Denyse Airheart - *Mi Casa Resource Center*
- Jessica Alizadeh - *Fairfield and Woods*
- Angela Atkinson - *North Metro SBDC*
- Sam Bailey - *Metro Denver EDC*
- Bryce Ballew - *Tradecraft*
- Jason Barrow - *Boyer's*
- Kathie Barstnar - *NAIOP CO*
- Kyla Benson - *East CO SBDC*
- Julie Blair - *CO Farm Bureau*
- Peter Brissette - *Review Me Marketing*
- Debra Brown - *Good Business CO*
- Tracy Carter - *East CO SBDC*
- Michelle Claymore - *Commerce City*
- Kevin Doran - *Aurora EDC*
- Alexy Duplikhin - *CO Dept. Labor & Employment*
- Mike Ferrufino - *CO Hispanic Chamber of Commerce*
- Shannon Fields - *City of Northglenn*
- Nancy Flock - *Commerce City*
- Susan Frew - *Sunshine Plumbing & Heating*
- Janet Fritz - *ACREP*
- Greg Fulton - *CO Motor Carriers Assoc*
- Patrick Giron - *Brighton EDC*
- Noelle Glasser - *AdCo*
- Jeanette Gonzalez - *AdCo WBC*
- Maria Gonzalez - *Adelante Comm. Dev.*
- Yuriy Gorlov - *Aurora EDC*
- Victoria Hafele - *AdCo*
- Carrie Hansen - *CO Enterprise Fund*
- Jodi Hardee - *Commerce City*
- Erin Hartman - *Hot Shot Supply*
- Steve Hebert - *Town of Bennett*
- Bert Hendricks - *CO Dept. Labor & Employment*
- Tammy Hernandez - *Casa Del Rey*
- Nicholas Hoover - *CO Restaurant Assoc*
- Kevin Hougen - *Aurora Chamber*
- John Hovey - *North Metro SBDC*
- Lisa Hudson - *East CO SBDC*
- Tim Jackson - *CO Automotive Dealers Assoc*
- Erin Krueger - *ACREP*
- Katie Kruger - *Denver Metro Commercial Assoc of Realtors*
- Heather LaCrue - *Commerce City Chamber*
- Aryn Lallas - *First American Title*
- Lauren Lambert - *Google*
- Maggie Lea - *Mile High Connects*
- Jenny Leon - *City of Thornton*
- Michael Martinez - *Brighton EDC*
- Robin Martinez - *City of Thornton*
- Shawn Martini - *CO Farm Bureau*
- Greg McBoat - *AdCo*
- Wendy Mitchell - *Aurora EDC*
- Susan Noble - *Commerce City*
- Drew O'Connor - *Maiker Housing*
- Robin O'Dorisio - *CO Lighting, Inc.*
- Joel Parriott - *AdCo*
- Milissa Peifer - *Alternatives for Youth*
- Rebecca Post - *AdCo*
- Juliana Ramirez - *Servicios de la Raza*
- Lisa Ranalli - *City of Thornton*
- Graciela Rocha - *Good Business CO*
- Daniel Ryley - *City of Arvada*
- Jessica Sandgren - *City of Thornton*
- Melissa Sager - *TCHD*
- John Sauter - *Sunnydale Farms*
- Edgar Silerio - *CO Enterprise Fund*
- Pam Smith - *Anythink Libraries*
- Damon Stano - *Western Meats*
- Debbie Tuttle - *City of Northglenn*
- Jayde Van Cleave - *CO Farm Bureau*
- Lynette White - *Town of Bennett*
- Faith Winter - *CO State Legislator*
- Deya Zavala - *Mile High Connects*
- Savannah Mantele - *Sewald Hanfling*

Housing Workgroup

- Peter Lifari - *Maiker Housing*
- Sheila Lynch - *TCHD*
- Adam Burg - *AdCo*
- Amanda Blaurock - *Village Exchange Center*
- Andres Carrera - *AdCo*
- Ariel Tolefree-Williams - *AdCo*
- Heidi Aggeler - *Root Policy Research*
- Lisa Avila - *CO Legal Services*
- Tom Anderson - *City of Westminster*
- Aaron Bindman - *CO Legal Services*
- Chris Boyd - *CO Center on Law and Policy*
- Destiny Bossert - *CO Apartment Association*
- Deb Bristol - *Brighton Housing Authority*
- Don Burnes - *CO Center on Law and Policy*
- Paolo Diaz - *AdCo*
- Ashley Dunn - *Almost Home*
- Joseph Espinosa - *Brighton Housing Authority*
- Karen Fox Elwell - *Growing Home*
- Angelica Franco - *Westminster Parks, Rec, & Libraries*
- Craig Fitchett - *Dell West*
- Susana Gershwin - *Aurora Public Schools*
- Jenni Grafton - *City of Westminster*
- Cesiah Guadarrma Trejo - *Colorado 9 - 5*
- Andrew Hamrick - *Apartment Association of Metro Denver*
- Wendy Hawthorne - *DOH*
- Leigh Her-Moua - *Adams 12 Five Star Schools*
- Jessica Hulse - *City of Northglenn*
- Lisa Jansen Thompson - *Early Childhood Partnership of AdCo*
- Lindsay Jasper - *Tschetter Sulzer Law Firm*
- Jill Jennings Golich - *AdCo*
- Tracy Jones - *Commerce City Housing Authority*
- Steven Kunshier - *Maiker Housing Partners*
- Aryn Lallas - *First American Title*
- Maggie Lea - *Mile High Connects*
- Susana Lopez-Bakser - *Brighton Housing Authority*
- John Lucero - *Lucero Development Services*
- Adam Lyons - *City of Thornton*
- Mark Marshall - *Rocky Mountain Communities*
- Katie McKenna - *Enterprise Community Partners*
- Anna Meehan - *Adams 12 Five Star Schools*
- Ben Nichols - *City of Thornton*
- Drew O'Connor - *Maiker Housing Partners*
- Melissa Perrine - *Adams 12 Five Star Schools*
- Desiree Quintanilla - *27J Schools*
- Ric Reed - *AdCo*
- Jack Regenbogen - *CO Center on Law and Policy*
- Jason Rogers - *Commerce City*
- Melissa Scheere - *AdCo*
- Kate Skarbek - *City of Westminster*
- Jamie Skaronea - *Westminster Public Schools*
- Joe Stanoch - *CRL Associates*
- Lynette Steinhoff - *AdCo School District 14*
- Jaylin Stotler - *City of Thornton*
- Lizzy Ullman - *CO Legal Services*
- Rupa Venkatesh - *City of Northglenn*
- Jaime White - *27J Schools*
- Deya Zavala - *Mile High Connects*
- Jordan Zielinski - *St. Charles Town Company*
- Savannah Mantele - *Sewald Hanfling*
- Lindsey Earl - *AdCo*
- Crystal Wasinger - *Brighton Housing Authority*

High-Level Workgroup Accomplishments

- Collaborative **real-time problem solving**
 - Evident in our current approach to emergency rental assistance
 - The County, PHA's, DOH application portal, and outreach working as one collective
- Coordination and distribution of stimulus funds and other financial supports
- Collaborative, vesting approach to medium and long-term sustainability planning regarding:
 - Housing production
 - Business support
 - Preservation of funding strategies that will inspire, inform, and support recommendations for the County and Municipalities in the years ahead



Business Retention & Support for the Unemployed



Business Retention Goals

- Businesses experiencing a loss of revenue and/or individuals experiencing unemployment due to COVID-19 receive needed support from Adams County.
- As the needs of the businesses and health department guidelines continuously evolve, coordination of the business and economic development community is critical for the economic vitality of the region. With rising case numbers in Adams County, the Workgroups are focusing on meeting the higher rigor of safety guidelines in order to support businesses to stay open, to maximize and retain employment opportunities and skill development and safety of the workforce while operating at a safe capacity.

Business Workgroup Successes

- Small Business Stabilization Program
 - Provided \$1.01M in grants to local businesses
 - Retained over 70 jobs held by low-to-moderate income employees
 - Average of \$14,500 per business
 - Increased job retention, resulting in housing stability
- Regional conversations and coordination on gaps that exist for business support
- Coordination and marketing of the current 5 Star Program
- Small Business Relief Program
 - SB20-0001, award amounts and eligible sectors
 - Adams County ED staff administered
 - 132 business supported, \$640,500 in awards

Business Support Strategies

Completed

- Small Business Stabilization Grants
- State Small Business Grants
- Left Behind Workers Fund
- Challenges
 - Business Reopening Process
 - Understanding Liabilities
 - Vaccinations
 - Workforce

OnGoing

- Need Technical Support for Business
 - Especially Spanish-speaking businesses
- Barriers within Workforce
 - Access/Availability of Childcare
 - Housing/Rent
 - Transportation
 - Broadband
- Workplace Covid Safety
 - Vaccine support
 - Mini grant support for safety features

Longer-Term Ongoing Business Outcomes

Recommended by the Business Support Workgroup

- **Examples of Policy Ideas**
 - Incorporation of all tools and incentives such as OZ, EZ, etc. with recovery
 - Workforce Development/Upskilling
 - Affordable/Attainable Housing
 - Building Business Resilience
 - Evaluate how accessible Adams County Contracting is to small and minority owned businesses
- **Examples of Accessibility Ideas OR support for small and local businesses**
 - County communications in multiple languages
 - Support for businesses in digital economy (marketing, consumer confidence)
 - Business expos to showcase local business
 - Buy Local
 - Local supply chains
- **Examples of Workforce Support**
 - Early Childhood Education support to the AdCo workforce
 - Support to develop long-term, sustainable employment, and skill development while minimizing displacement
 - Continued support for low-moderate income employees such as housing and ECE supports

Recommendations for Business Next Steps

Adams County economic development staff members will work with external stakeholders (such as AC-REP) to ascertain how to continue the conversations, plan, coordinate and host future work with clarity on regional needs for business strategies and building on the Adams County Economic Development and workforce strategic efforts.



Housing Stability



Housing Stability Goals

- Working to keep people in their homes and ensure community members' other housing needs are met during the COVID-19 crisis. This includes identifying policy and system shifts that may be needed, and providing an avenue for clear, concise information and aid in real-time.
- As the housing crisis has existed prior to COVID-19, it will exist through 2021 and beyond. Marshaling existing resources to ensure Adams County community members stay safe and housed, and landlords solvent, is the priority.
- Focus on preserving the region's precious existing affordable housing communities, utilizing an equity lens, while concurrently creating an economic climate conducive to the development of safe, vibrant, and affordable multi-family and single-family affordable housing communities.

Recommendations for Housing Next Steps

- County should take the time to think through clarity of purpose and regional coordination as well as internal efforts for coordination. Based on the goals, the format, and leadership, establish a clearer purpose to include:
 - Create a comprehensive, equitable, affordable Housing Plan to compliment Homeward Adams, Aurora Housing Plan, Aurora@Home, with stakeholder and community involvement utilizing the expertise of the Recovery Group members, those with lived experience and representing diverse perspectives
 - Cross System Coordination and Timeliness of Responses
 - Funding Resources Coordination
 - Contingency plan for expiring dollars

Housing Recovery Group Desired Outcomes

- **Immediate Needs - Ensured Access, Supports, and Awareness**
 - Rental & Mortgage Assistance
 - Utility Assistance
 - Case management, navigation, coaching, legal support, etc.
- **Further Explored Policy Ideas**
 - Zoning and land use requirements to support development
 - Land Trusts, purchase of available property, and existing unused properties
- **Housing Supports that were Explored**
 - Support services both co-located and for scattered sites
 - Utilization of recovery funds to secure properties for longer-term usage
- **Longer term strategic planning**
 - Alignment of systems
 - Court system and legal supports
 - Focus on equity and access
 - Consumer input throughout on impact of COVID
 - County and municipality roles and responsibilities delineated
- **Coordination with AdCo Plan on Homelessness as it is finalized**

Recovery Successes in Housing:

- AdCo Rental Assistance Program
 - Evaluated and Planned with Adams County Leadership and Staff
 - Collaborative Partnership between the County and PHA's
 - Maiker Housing Partners, Commerce City Housing Authority, and Brighton Housing Authority
 - Unified application portal for all Adams County applicants
 - County Led Communications and PR for unified message
 - 930 households served - \$3,872,889 distributed
 - Legal service provided
- Contributed \$865,000 in HOME Investment Partnership Program funds to Brighton for the Housing Authority's tenant-based rental assistance programs
 - 8 Families currently in process of leasing a new home
 - 12-24 months in rental assistance total per head of household
- New Collaboratives to supply assistance to AdCo
 - Early Childhood Partnership of Adams County is convening educators and housers for partnerships. After school tutoring, digital divide mitigation, and rapid rehousing for homeless youth in 27J.
 - Intensive housing authority/school district coordination for academic success

Impact: Homeless Services Partners

- Created the Homelessness Reduction Strategic Framework
- **Three** AmeriCorps VISTA members for nonprofit organizations
- **15** no-cost trainings to homelessness service providers
- **Thousands** of pounds of street outreach gear to **eight** municipalities
- **Ten** community organizations working on Eviction Prevention across **six** municipalities
- Identified **three** potential areas of funding alignment for shelter and housing



Impact: People Experiencing Homelessness

- Averted **8,300** nights of unsheltered homelessness
- **2,534** intakes with people experiencing homelessness
- Employed **71** people experiencing unsheltered homelessness and transitioned 35 to stable employment
- Prevented at least **14** people from entering homelessness
- **61** people experiencing homelessness were vaccinated

